

Notice Pertaining to Social Distancing Requirements: In accordance with the Texas Open Meetings Act, Chapter 551, Government Code, this meeting shall be open to the public, except as provided by said Act. However, any members of the public who attend the meeting are individually responsible for complying with any applicable proclamation or order issued by the governor or any local official which may be in effect at the time of the meeting, including but not limited to any restrictions which may require such members of the public to implement social distancing, to minimize social gatherings, or to minimize in-person contact with people who are not in the same household.

I. CALL TO ORDER

II. QUORUM AND ROLL CALL

III. CITIZEN'S COMMENTS

THIS IS AN OPPORTUNITY FOR CITIZENS TO SPEAK TO COUNCIL RELATING TO AGENDA AND NON-AGENDA ITEMS. SPEAKERS ARE ADVISED THAT COMMENTS CANNOT BE RECEIVED ON MATTERS WHICH ARE THE SUBJECT OF A PUBLIC HEARING ONCE THE HEARING HAS BEEN CLOSED. SPEAKERS ARE REQUIRED TO REGISTER IN ADVANCE AND MUST LIMIT THEIR COMMENTS TO THREE (3) MINUTES.

IV. BUSINESS

A. DISCUSSION & PRESENTATION OF FY2024 PROPOSED BUDGET

V. ADJOURNMENT

NOTE: IN COMPLIANCE WITH THE AMERICAN WITH DISABILITIES ACT, THIS FACILITY IS WHEELCHAIR ACCESSIBLE AND ACCESSIBLE PARKING SPACES ARE AVAILABLE. REQUESTS FOR ACCOMMODATIONS OR INTERPRETIVE SERVICE MUST BE MADE AT LEAST 48 BUSINESS HOURS PRIOR TO THIS MEETING. PLEASE CONTACT THE CITY SECRETARY'S OFFICE AT 281-346-1796 FOR FURTHER INFORMATION.

I, MARIELA RODRIGUEZ, CITY SECRETARY OF THE CITY, DO HEREBY CERTIFY THAT THE ABOVE NOTICE OF MEETING AND AGENDA FOR THE CITY COUNCIL OF THE CITY OF FULSHEAR, TEXAS WAS POSTED ON FRIDAY, JULY 7, 2023 by 5:00 PM IN PLACE CONVENIENT AND READILY ACCESSIBLE AT ALL TIMES TO THE GENERAL PUBLIC, IN COMPLIANCE WITH CHAPTER 551, TEXAS GOVERNMENT CODE.

MARIELA RODRIGUEZ, CITY SECRETARY

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
General Fund	Beginning Fund Balance	\$6,743,064	\$7,495,549	\$7,692,403	\$8,230,572	\$9,693,613	
	Revenue						
	Tax and Franchise Fees						
100-41101	Property Tax - Current Year	\$3,222,855	\$3,702,502	\$4,400,000	\$4,400,000	\$5,000,000	14% increase over FY23 adopted budget based on preliminary valuation from tax assessor
100-41102	Property Tax - Delinquent	\$23,332	\$47,515	\$35,000	\$10,000	\$25,000	
100-41103	Property Tax - Penalty & Intrst	\$14,653	\$12,564	\$20,000	\$12,000	\$15,000	
100-41301	Sales & Use Tax Revenue	\$2,608,484	\$3,117,401	\$3,150,000	\$3,300,000	\$3,500,000	6% increase from FY2023 projected; used a conservative increase
100-41302	Mixed Beverage Tax	\$53,615	\$56,979	\$55,000	\$75,000	\$78,000	
100-41501	Franchise Revenue - Electrical	\$608,685	\$623,521	\$650,000	\$670,000	\$670,000	
100-41503	Franchise Revenue - Telecomm	\$9,685	\$7,428	\$10,000	\$7,000	\$10,000	
100-41504	Franchise Revenue - Cable TV	\$59,196	\$76,646	\$75,000	\$80,000	\$75,000	
100-41506	Franchise Revenue - Gas	\$99,131	\$138,410	\$130,000	\$130,000	\$130,000	
100-41507	Credit Card Fees	\$60,919	\$83,085	\$85,000	\$85,000	\$85,000	
100-41508	Franchise Fees - Solid Waste	\$61,726	\$66,789	\$65,000	\$65,000	\$0	Moved to Fund 515
	Total Tax and Franchise Fees	\$6,822,281	\$7,932,840	\$8,675,000	\$8,834,000	\$9,588,000	
	License-Permit Revenue						The total projected permits issued for the 2023 fiscal year have decreased approximately 6.25% from the fiscal year 2022. This fiscal year we've not experienced the same peak of permit activity as during the pandemic..
100-42001	Registration - Electrician	\$400	\$1,000	\$800	\$500	\$500	
100-42002	Registration - HVAC	\$6,800	\$600	\$500	\$0	\$0	
100-42003	Registration - Bldg Contractor	\$56,800	\$68,800	\$80,000	\$75,000	\$65,000	
100-42004	Registration - Irrigation	\$0	\$0	\$0	\$30	\$30	
100-42201	Permit - Electrical	\$30	\$10	\$0	\$0	\$0	
100-42202	Permit - HVAC	\$99,940	\$120,565	\$140,000	\$75,000	\$75,000	
100-42203	Permit - Bldg Contractor	\$1,325,050	\$1,553,045	\$1,300,000	\$1,100,000	\$800,000	
100-42204	Permit - Plumbing	\$154,260	\$164,970	\$185,000	\$100,000	\$90,000	
100-42205	Permit - Solicitation	\$850	\$765	\$500	\$1,000	\$1,000	
100-42207	Permit - Moving & Demolition	\$1,040	\$435	\$500	\$0	\$500	
100-42208	Permit - Sign	\$2,225	\$5,425	\$5,000	\$6,000	\$3,000	
100-42209	Permit - Banner	\$460	\$0	\$0	\$0	\$0	
100-42210	Permit - Alarm	\$45,280	\$46,875	\$40,000	\$40,000	\$40,000	
100-42300	Liquor License	\$2,130	\$1,978	\$2,000	\$2,000	\$2,000	
100-42700	Inspection Fees	\$1,589,325	\$1,471,753	\$1,300,000	\$1,000,000	\$750,000	
100-42701	Health Inspection Fees			\$7,500	\$10,000	\$25,000	
	Total License-Permit Revenue	\$3,284,590	\$3,436,221	\$3,061,800	\$2,409,530	\$1,852,030	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Grant Revenue						
100-43101	Grants - Police	\$5,319	\$0	\$0	\$0	\$0	
100-43103	FEMA Reimbursement	\$580	\$57,614	\$0	\$0	\$0	
100-43105	CARES Act Reimbursement	\$476,616	\$0	\$0	\$0	\$0	
100-43106	American Rescue Plan Act Funds	\$0	\$0	\$0	\$0	\$3,454,507	Total ARPA Funds utilized in FY2024
	Total Grant Revenue	\$482,515	\$57,614	\$0	\$0	\$3,454,507	
	Service Revenue						The total projected permits issued for the 2023 fiscal year have decreased approximately 6.25% from the fiscal year 2022. This fiscal year we've not experienced the same peak of permit activity as during the pandemic..
100-44000	Refund Revenue	\$346	\$0	\$0	\$0	\$0	
100-44001	NSF Fees	\$1,435	\$350	\$200	\$200	\$200	
100-44010	Plat Review Fees	\$175,131	\$139,797	\$150,000	\$100,000	\$100,000	
100-44011	Plan Review Fees	\$1,889,759	\$1,899,263	\$2,000,000	\$1,500,000	\$1,000,000	
100-44101	Subdiv. Infrastructure 1% Fee	\$1,084,891	\$818,751	\$850,000	\$500,000	\$500,000	
100-44250	Open Records Fees	\$500	\$698	\$500	\$500	\$500	
100-44500	Penalties	\$2,184	\$0	\$0	\$0	\$0	
100-44503	Sanitation Revenue	\$424,483	\$0	\$0	\$0	\$0	Moved to Fund 515
100-44504	Recycle Revenue	\$320,636	\$0	\$0	\$0	\$0	Moved to Fund 515
	Total Service Revenue	\$3,899,365	\$2,858,859	\$3,000,700	\$2,100,700	\$1,600,700	
	Fines and Forfeitures Revenue						
100-45001	Court Fines & Forfeitures	\$118,154	\$210,241	\$250,000	\$175,000	\$175,000	
100-45002	Court Fees	\$125,673	\$186,004	\$250,000	\$200,000	\$200,000	
100-45003	Court Deferred Dispositions	\$67,706	\$97,694	\$100,000	\$210,000	\$210,000	
100-45007	Court Time Payment Fees Local	\$1,677	\$4,370	\$3,000	\$3,500	\$3,500	
100-45011	Court-City Justice Fee	\$78	\$52	\$100	\$100	\$100	
100-45012	Seat Belt Fines	\$0	\$0	\$0	\$500	\$500	
	Total Fines and Forfeitures Revenue	\$313,288	\$498,361	\$603,100	\$589,100	\$589,100	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Interest Revenue						
100-46000	Interest Revenue	\$21,423	\$78,828	\$30,000	\$300,000	\$200,000	
100-46001	PEG Account Interest	\$0	\$5	\$0	\$20	\$0	
	Total Interest Revenue	\$21,423	\$78,833	\$30,000	\$300,020	\$200,000	
	Other Revenue						
100-47103	Suspense - Bank Corrections	-\$2,688	-\$5,158	\$0	\$0	\$0	
100-47150	Sale of Assets	\$4,876	\$1,600,100	\$0	\$0	\$0	
100-47200	Miscellaneous Revenue	\$14,408	\$9,667	\$0	\$8,500	\$0	
100-47201	Insurance Claims	\$11,937	\$882	\$0	\$21,898	\$0	
100-47202	Loan Proceeds	\$8,900,000	\$0	\$0	\$0	\$0	
100-47215	Cash Long-Short	-\$20	\$0	\$0	\$0	\$0	
100-47701	Community Center - Rental	\$13,380	\$11,550	\$10,000	\$15,000	\$15,000	
100-47702	Community Center - Security	\$0	\$150	\$0	\$0	\$0	
	Total Other Revenue	\$8,941,893	\$1,617,191	\$10,000	\$45,398	\$15,000	
	Transfers						
TBD	Xfer In - City Capital Projects 300	\$0	\$0	\$0	\$0	\$95,000	Texas Heritage Parkway money setaside for when the payments came due
TBD	Xfer In - 4/A Texas Heritage Parkway Repayment	\$0	\$0	\$0	\$76,668	\$81,668	3 way split between the City and both EDCs
TBD	Xfer in - 4/B Texas Heritage Parkway Repayment	\$0	\$0	\$0	\$76,668	\$81,668	3 way split between the City and both EDCs
100-49550	Xfer In - COF Utility Fund 500	\$1,179,724	\$1,016,018	\$1,296,569	\$1,296,569	\$1,504,427	Shared Services Fee
100-49560	Xfer In - 4/A EDC Fund 600 ASA Reimb	\$132,183	\$160,389	\$186,582	\$186,582	\$197,105	
100-49562	Xfer In - 4/A Comm Events	\$37,500	\$37,500	\$0	\$0	\$0	
100-49563	Xfer In - 4/A Shared Services Fee	\$35,000	\$55,000	\$55,000	\$55,000	\$85,000	
100-49564	Xfer In - 4/A Shared Spaces Fee	\$0	\$0	\$7,515	\$7,515	\$7,515	
100-49570	Xfer In - 4/B EDC Fund 700 ASA Reimb	\$132,183	\$159,882	\$186,582	\$186,582	\$197,105	
100-49572	Xfer In - 4/B Comm Events	\$37,500	\$37,500	\$0	\$0	\$0	
100-49573	Xfer In - 4/B Shared Services Fee	\$35,000	\$55,000	\$55,000	\$55,000	\$85,000	
100-49574	Xfer In - 4/B Shared Spaces Fee	\$0	\$0	\$7,515	\$7,515	\$7,515	
100-49575	Xfer In - Fund 701 Promotional Reimb	\$0	\$0	\$0	\$7,515	\$0	
	Total Transfers	\$1,589,090	\$1,521,289	\$1,794,763	\$1,955,614	\$2,342,003	
	Total Revenues	\$25,354,445	\$18,001,208	\$17,175,363	\$16,234,362	\$19,641,340	Increase due to ARPA Funds

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Expenses						
	City Manager						
	Personnel						
100-110-5210-00	Salaries & Wages	\$0	\$0	\$464,871	\$421,000	\$500,476	
100-110-5210-03	Auto Allowance	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	
100-110-5230-00	Payroll Tax Expense	\$0	\$0	\$35,257	\$30,000	\$38,705	
100-110-5235-00	Employee Health Benefits	\$0	\$0	\$44,044	\$41,000	\$31,957	
100-110-5238-00	Retirement Contributions	\$0	\$0	\$36,870	\$35,500	\$40,476	
	Total Personnel	\$6,000	\$6,000	\$587,042	\$533,500	\$617,614	
	Supplies						
100-110-5311-00	Supplies	\$0	\$0	\$2,000	\$500	\$500	
100-110-5316-00	Minor Tools & Equipment	\$0	\$0	\$1,000	\$500	\$500	
100-110-5326-00	Uniforms/Shirts	\$0	\$0	\$400	\$400	\$400	
100-110-5381-00	Meeting Expenses	\$0	\$0	\$2,000	\$1,000	\$2,000	
	Total Supplies	\$0	\$0	\$5,400	\$2,400	\$3,400	
	Contractual Services						
100-110-5411-10	Prof. Services - Consulting	\$0	\$24,430	\$50,000	\$0	\$0	FY2022 cost was for legal work with redistricting
100-110-5468-01	Railroad Pipeline Rental	\$569	\$610	\$600	\$600	\$600	
100-110-5480-00	380 Grant Agreements	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
100-110-5490-00	Grants - Sales Tax Rebates	\$446,412	\$575,544	\$500,000	\$400,000	\$500,000	
100-110-5491-00	ILA FBC - 1093 Widening Participation Project	\$0	\$0	\$110,000	\$0	\$110,000	
100-110-5492-00	ILA FBC - Texas Heritage Parkway	\$0	\$0	\$230,000	\$230,000	\$230,000	Will be a 3 way split between the City and EDC Boards
100-110-5495-00	City Hall Loan - Principal & Closing Costs	\$42,405	\$175,586	\$185,432	\$185,432	\$191,550	
100-110-5497-00	City Hall Loan Interest Expense	\$73,795	\$289,215	\$279,368	\$279,368	\$273,255	
	Total Contractual Services	\$603,181	\$1,105,385	\$1,395,400	\$1,135,400	\$1,345,405	
	Other Charges						
100-110-5520-00	Printing	\$0	\$0	\$250	\$0	\$250	
100-110-5527-00	Dues & Memberships	\$0	\$0	\$3,500	\$5,000	\$5,000	
100-110-5528-00	Travel & Training	\$0	\$0	\$10,000	\$6,000	\$8,000	
TBD	Bi-Centennial Celebration	\$0	\$0	\$0	\$0	\$2,000	
	Total Other Charges	\$0	\$0	\$13,750	\$11,000	\$15,250	
	Total City Manager	\$609,181	\$1,111,385	\$2,001,592	\$1,682,300	\$1,981,669	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	City Secretary Office						
	Personnel						
100-115-5210-00	Salaries & Wages	\$0	\$0	\$151,532	\$133,000	\$155,262	
100-115-5210-02	Overtime	\$0	\$0	\$811	\$100	\$500	
100-115-5216-01	Mayor Compensation	\$9,600	\$9,600	\$10,600	\$9,600	\$10,500	
100-115-5216-02	Elected Officials Pay	\$24,145	\$25,500	\$32,200	\$25,500	\$39,000	
100-115-5230-00	Payroll Tax Expense	\$0	\$0	\$14,928	\$14,500	\$11,872	
100-115-5235-00	Employee Health Benefits	\$0	\$0	\$23,047	\$14,000	\$21,305	
100-115-5238-00	Retirement Contribution	\$0	\$0	\$12,187	\$10,500	\$12,415	
	Total Personnel	\$33,745	\$35,100	\$245,305	\$207,200	\$250,854	
	Supplies						
100-115-5311-00	Supplies	\$1,800	\$457	\$1,500	\$1,500	\$1,500	
100-115-5314-00	Publications/Ref Material	\$100	\$100	\$750	\$750	\$250	
100-115-5315-00	Postage	\$4,847	\$4,524	\$6,500	\$6,500	\$6,500	
100-115-5316-00	Minor Tools & Equipment	\$1,379	\$0	\$4,000	\$1,000	\$1,000	
100-115-5317-00	Commemoratives	\$84	\$292	\$2,000	\$1,000	\$1,500	Bicentennial costs included
100-115-5326-00	Uniforms/Shirts	\$0	\$668	\$300	\$300	\$1,100	City Staff (2 @ \$150); Mayor & City Council (8 @ \$100)
100-115-5381-00	Meeting Expenses	\$1,876	\$1,366	\$1,500	\$1,500	\$2,500	Includes monthly FBCMCA meeting/dinner, Once a year FBCMCA Mayor host luncheon, monthly city council meeting snacks for council members, Once a year FBCMCA Mayor Dinner host.
	Total Supplies	\$10,086	\$7,407	\$16,550	\$12,550	\$14,350	
	Contractual Services						
100-115-5424-00	Elections	\$9,244	\$17,548	\$16,000	\$0	\$16,000	No cost for FY23 due to no election
100-115-5461-04	Codification	\$10,513	\$2,837	\$4,000	\$4,000	\$4,000	
	Total Contractual Services	\$19,757	\$20,385	\$20,000	\$4,000	\$20,000	
	Other Charges						
100-115-5520-00	Printing	\$248	\$445	\$200	\$400	\$300	Business Cards
100-115-5526-00	Public Notices	\$2,871	\$5,815	\$5,000	\$5,000	\$5,000	
100-115-5526-01	County Recording Fees	\$735	\$441	\$2,500	\$1,500	\$1,500	
100-115-5526-05	Open Records Expense	-\$28	-\$3	\$1,000	\$1,000	\$2,100	3-4 bins shredding every month, retention shredding
100-115-5527-00	Dues & Memberships	\$6,578	\$7,087	\$2,500	\$6,000	\$6,000	TML for entire City, HGAC for entire City, TMCA for City Secretary & Asst. City Secretary.
100-115-5528-00	Travel & Training	\$5,222	\$10,834	\$7,500	\$12,000	\$12,000	Mayor, Council, City Secretary and Assistant City Secretary
	Total Other Charges	\$15,626	\$24,619	\$18,700	\$25,900	\$26,900	
	Total City Secretary Office	\$79,214	\$87,511	\$300,555	\$249,650	\$312,104	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	City Attorney						
	Personnel						
100-120-5210-00	Salaries & Wages	\$424,515	\$381,707	\$289,850	\$253,000	\$285,535	FY2021 & FY2022 included all administrative salaries
100-120-5230-00	Payroll Tax Expense	\$30,581	\$28,242	\$22,174	\$21,000	\$21,843	FY2021 & FY2022 included all administrative payroll taxes
100-120-5235-00	Employee Health Benefits	\$56,532	\$43,326	\$44,044	\$41,500	\$21,305	FY2021 & FY2022 included all administrative benefits
100-120-5238-00	Retirement Contribution	\$35,368	\$33,335	\$22,388	\$22,000	\$22,843	FY2021 & FY2022 included all administrative benefits
100-120-5239-00	Worker's Compensation	\$578	\$0	\$0	\$0	\$0	
	Total Personnel	\$547,574	\$486,610	\$378,456	\$337,500	\$351,526	
	Supplies						
100-120-5311-00	Supplies	\$0	\$0	\$1,500	\$1,500	\$1,500	
100-120-5314-00	Publications/Ref Material	\$0	\$0	\$750	\$750	\$750	
100-120-5316-00	Minor Tools & Equipment	\$0	\$0	\$1,000	\$1,000	\$1,000	
100-120-5326-00	Uniforms/Shirts	\$0	\$0	\$300	\$300	\$300	
100-120-5381-00	Meeting Expenses	\$0	\$0	\$1,500	\$1,500	\$1,500	
	Total Supplies	\$0	\$0	\$5,050	\$5,050	\$5,050	
	Contractual Services						
100-120-5411-00	Prof. Services - Legal	\$469,005	\$399,543	\$0	\$5,000	\$25,000	100 hours of contract legal services (\$250/hour) for matters that cannot/should not be handled in-house
100-120-5411-10	Prof. Services - Consulting	\$0	\$0	\$0	\$0	\$0	
	Total Contractual Services	\$469,005	\$399,543	\$0	\$5,000	\$25,000	
	Other Charges						
100-120-5520-00	Printing	\$0	\$0	\$200	\$200	\$200	
100-120-5527-00	Dues & Memberships	\$0	\$0	\$2,500	\$2,500	\$2,500	
100-120-5528-00	Travel & Training	\$0	\$0	\$7,500	\$7,500	\$7,500	
100-120-5529-00	Miscellaneous Expenses	\$58,590	\$0	\$0	\$0	\$0	FY21 audit entry
	Total Other Charges	\$58,590	\$0	\$10,200	\$10,200	\$10,200	
	Capital Outlay						
100-120-5600-04	Capital Outlay - City Hall	\$12,996,970	\$0	\$0	\$0	\$0	FY21 audit entry for the recording the purchase of City Hall for capital expenditure purposes
	Total Capital Outlay	\$12,996,970	\$0	\$0	\$0	\$0	
	Total City Attorney	\$14,072,139	\$886,153	\$393,706	\$357,750	\$391,776	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Human Resources						
	Personnel						
100-130-5210-00	Salaries & Wages	\$142,873	\$167,545	\$218,400	\$224,500	\$236,503	
100-130-5210-02	Overtime	\$520	\$42	\$557	\$150	\$0	
100-130-5230-00	Payroll Tax Expense	\$10,451	\$12,100	\$16,750	\$16,000	\$18,019	
100-130-5235-00	Employee Health Benefits	\$16,534	\$21,075	\$34,571	\$30,000	\$31,957	
100-130-5238-00	Retirement Contribution	\$11,258	\$13,338	\$17,517	\$18,500	\$18,843	
100-130-5239-00	Worker's Compensation	\$1,434	\$0	\$0	\$0	\$0	
	Total Personnel	\$183,070	\$214,100	\$287,795	\$289,150	\$305,322	
	Supplies						
100-130-5311-00	Supplies	\$401	\$561	\$3,442	\$2,500	\$2,500	
100-130-5314-00	Publications/Ref Material	\$0	\$120	\$500	\$100	\$500	
100-130-5316-00	Minor Tools and Equipment	\$364	\$455	\$3,602	\$3,260	\$2,000	
100-130-5326-00	Uniforms/Shirts	\$129	\$0	\$450	\$450	\$450	
100-130-5381-05	Staff Relations	\$11,659	\$8,468	\$25,841	\$24,000	\$30,000	Adj for FY24 FTE count & venue for annual employee banquet; also includes awards, and employee engagement activities
100-130-5381-06	Staff Development Program	\$5,481	\$10,189	\$14,000	\$5,000	\$5,000	FY22 had profile testing in it; moved to the testing line item for FY23 & FY24
TBD	Wellness Program	\$0	\$0	\$0	\$0	\$35,000	New Program
	Total Supplies	\$18,034	\$19,793	\$47,835	\$35,310	\$75,450	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Contractual Services						
100-130-5411-10	Prof. Services - Consulting	\$16,660	\$3,535	\$73,125	\$41,000	\$50,000	HSA Firm and HR Consultant for rate study and other needs as they arise
100-130-5411-16	EAP Services	\$2,541	\$2,259	\$3,500	\$2,260	\$3,500	
100-130-5421-00	Insurance - Real & Personal Property	\$42,832	\$2,291	\$60,000	\$51,475	\$60,000	Rerate is expected in late June.
100-130-5421-01	Insurance - General Liability	\$33,022	\$18,804	\$20,000	\$16,201	\$20,000	Rerate is expected in late June.
100-130-5421-02	Insurance - Auto Liability	\$31,249	\$26,935	\$30,000	\$22,615	\$30,000	Rerate is expected in late June.
100-130-5421-03	Insurance W/C Contribution	\$0	\$41,793	\$91,447	\$70,914	\$80,000	Based on salaries
100-130-5421-04	Errors & Omissions	\$0	\$8,694	\$9,000	\$3,568	\$6,000	Rerate is expected in late June.
100-130-5421-05	Insurance - Bonding	\$1,066	\$0	\$1,200	\$1,730	\$2,000	
100-130-5434-00	Telecommunications	\$817	\$0	\$0	\$0	\$0	
100-130-5467-00	Testing/Backgrounds/Supp Serv	\$1,406	\$2,322	\$16,200	\$9,600	\$16,000	For FY23 Projected and FY24 - \$9600 for new hire testing
	Total Contractual Services	\$129,593	\$106,633	\$304,472	\$219,363	\$267,500	
	Other Charges						
100-130-5515-00	Advertising	\$207	\$712	\$1,500	\$350	\$1,500	
100-130-5520-00	Printing	\$0	\$0	\$500	\$375	\$500	
100-130-5527-00	Dues & Memberships	\$5,854	\$1,153	\$2,000	\$1,400	\$2,000	
100-130-5528-00	Travel & Training	\$2,244	\$5,132	\$6,000	\$6,000	\$7,500	\$3K - TMHRA Conference, \$3K CPM Course, \$1K PSHRA Certification
100-130-5531-01	Tuition Assistance Program	\$0	\$3,000	\$10,000	\$0	\$10,000	
100-130-5540-02	Software Maintenance	\$1,400	\$0	\$0	\$0	\$0	
	Total Other Charges	\$9,705	\$9,997	\$20,000	\$8,125	\$21,500	
	Total Human Resources	\$340,402	\$350,523	\$660,102	\$551,948	\$669,772	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Municipal Court						
	Personnel						
100-140-5210-00	Salaries & Wages	\$78,973	\$113,358	\$190,448	\$168,000	\$144,241	
100-140-5210-02	Overtime	\$0	\$303	\$667	\$150	\$0	
100-140-5230-00	Payroll Tax Expense	\$5,968	\$7,869	\$14,620	\$13,000	\$10,976	
100-140-5235-00	Employee Health Benefits	\$11,241	\$20,889	\$34,571	\$23,500	\$21,305	
100-140-5238-00	Retirement Contribution	\$6,205	\$8,777	\$15,289	\$14,000	\$11,478	
100-140-5239-00	Workers Compensation	\$239	\$0	\$0	\$0	\$0	
	Total Personnel	\$102,626	\$151,196	\$255,595	\$218,650	\$188,000	
	Supplies						
100-140-5311-00	Supplies	\$3,998	\$3,043	\$1,500	\$2,600	\$3,000	Supplies increase due to increase in citations issued
100-140-5314-00	Publications/Ref Material	\$20	\$0	\$400	\$400	\$400	
100-140-5316-00	Minor Tools & Equipment	\$1,606	\$2,460	\$1,500	\$1,500	\$1,500	
100-140-5326-00	Uniforms/Shirts	\$0	\$0	\$450	\$450	\$450	
	Total Supplies	\$5,624	\$5,503	\$3,850	\$4,950	\$5,350	
	Contractual Services						
100-140-5411-00	Prof. Services - Legal	\$18,825	\$24,043	\$30,000	\$30,000	\$40,000	One additional A.M. docket per month being added
100-140-5411-03	Prof. Services - Judge	\$19,825	\$21,825	\$25,000	\$25,000	\$53,000	One additional A.M. docket per month being added
100-140-5411-06	Building Security - Bailiff	\$0	\$0	\$10,000	\$5,000	\$0	Provided by the PD Department
100-140-5411-07	Prof. Services	\$0	\$0	\$500	\$0	\$0	
100-140-5411-08	Prof. Services - Interpreter	\$300	\$300	\$1,000	\$1,000	\$3,000	Increase in foreigners needing court provided certified interpreters for trials (current estimated rate is \$100 per hour/6 hours minimum)
100-140-5434-00	Telecommunications	\$604	\$0	\$0	\$0	\$0	
	Total Contractual Services	\$39,554	\$46,168	\$66,500	\$61,000	\$96,000	
	Other Charges						
100-140-5520-00	Printing	\$238	\$0	\$1,000	\$435	\$1,000	
100-140-5527-00	Dues & Memberships	\$300	\$155	\$1,000	\$160	\$500	
100-140-5528-00	Travel & Training	\$175	\$3,269	\$5,000	\$1,200	\$3,000	
100-140-5540-02	Software Maintenance	\$9,002	\$0	\$0	\$0	\$0	
	Total Other Charges	\$9,715	\$3,424	\$7,000	\$1,795	\$4,500	
	Total Municipal Court	\$157,519	\$206,291	\$332,945	\$286,395	\$293,850	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Finance						
	Personnel						
100-160-5210-00	Salaries & Wages	\$242,886	\$307,127	\$306,801	\$303,500	\$544,565	2 Budget & Mngt Analyst; 1 Budget Manager
100-160-5210-01	Wages	\$2,579	\$0	\$0	\$0	\$0	
100-160-5210-02	Overtime	\$0	\$58	\$639	\$300	\$0	
100-160-5210-03	Auto Allowance	\$140	-\$8	\$0	\$0	\$0	
100-160-5230-00	Payroll Tax Expense	\$18,024	\$22,592	\$23,519	\$26,000	\$41,630	
100-160-5235-00	Employee Health Benefits	\$29,874	\$43,588	\$46,094	\$30,000	\$74,567	
100-160-5238-00	Retirement Contribution	\$20,165	\$25,529	\$24,595	\$29,000	\$43,534	
100-160-5239-00	Worker's Compensation	\$405	\$0	\$0	\$0	\$0	
100-160-5250-00	Vacation Pay Out	\$10,664	\$15,873	\$18,000	\$32,000	\$30,000	
	Total Personnel	\$324,737	\$414,759	\$419,648	\$420,800	\$734,296	
	Supplies						
100-160-5311-00	Supplies	\$1,876	\$2,839	\$3,000	\$2,000	\$3,000	
100-160-5314-00	Publications/Ref Materials	\$3,334	\$2,609	\$3,500	\$3,000	\$2,500	
100-160-5316-00	Minor Tools & Equipment	\$933	\$0	\$500	\$500	\$500	
100-160-5326-00	Uniforms/Shirts	\$0	\$0	\$600	\$600	\$600	
	Total Supplies	\$6,143	\$5,448	\$7,600	\$6,100	\$6,600	
	Contractual Services						
100-160-5411-09	Prof. Services - Audit	\$41,434	\$42,573	\$45,000	\$45,000	\$55,000	Possible single audit in FY2024
100-160-5421-00	Insurance - Real & Personal Prop	\$0	\$0	\$0	\$0	\$0	
100-160-5425-00	Merchant Service Fees	\$75,678	\$71,526	\$85,000	\$75,000	\$85,000	
100-160-5426-00	Tax Assessor/Collector Fees	\$34,205	\$42,590	\$40,000	\$40,000	\$46,000	
100-160-5434-00	Telecommunications	\$454	\$0	\$0	\$0	\$0	
100-160-5469-01	Equipment Rental	\$3,435	\$0	\$0	\$0	\$0	
100-160-5475-00	Bank Charges	\$12,046	\$11,095	\$15,000	\$15,000	\$15,000	
	Total Contractual Services	\$167,252	\$167,784	\$185,000	\$175,000	\$201,000	
	Other Charges						
100-160-5527-00	Dues & Memberships	\$1,503	\$2,254	\$2,500	\$2,500	\$4,000	Increase due to increase in personnel
100-160-5528-00	Travel & Training	\$674	\$6,678	\$15,000	\$12,000	\$18,000	Increase due to increase in personnel
100-160-5540-02	Software Maintenance	\$11,576	\$0	\$0	\$0	\$0	
	Total Other Charges	\$13,753	\$8,932	\$17,500	\$14,500	\$22,000	
	Total Finance	\$511,885	\$596,923	\$629,748	\$616,400	\$963,896	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Economic Development						
	Personnel						
100-180-5210-00	Salaries & Wages	\$160,746	\$165,828	\$190,503	\$147,000	\$190,838	FY23 Decrease - Director vacancy 3.5 months, Coordinator vacancy 2 months
100-180-5210-03	Auto Allowance	\$3,270	\$0	\$0	\$0	\$0	
100-180-5230-00	Payroll Tax Expense	\$11,248	\$12,434	\$14,573	\$11,500	\$14,599	
100-180-5235-00	Employee Health Benefits	\$16,303	\$20,077	\$23,047	\$15,500	\$21,305	
100-180-5238-00	Retirement Contribution	\$11,721	\$13,046	\$15,240	\$12,000	\$15,267	
100-180-5239-00	Workers Compensation	\$196	\$0	\$0	\$0	\$0	
	Total Personnel	\$203,484	\$211,385	\$243,363	\$186,000	\$242,009	
	Supplies						
100-180-5311-00	Supplies	\$121	\$60	\$1,250	\$1,250	\$1,250	
100-180-5314-00	Publications/Ref Material	\$434	\$536	\$500	\$500	\$600	
100-180-5316-00	Minor Tools & Equipment	\$254	\$482	\$1,500	\$1,500	\$1,500	
100-180-5326-00	Uniforms/Shirts	\$11	\$0	\$300	\$300	\$600	
100-180-5381-00	Meeting Expenses	\$227	\$598	\$2,000	\$500	\$2,500	
	Total Supplies	\$1,047	\$1,676	\$5,550	\$4,050	\$6,450	
	Contractual Services						
100-180-5411-10	Prof. Services - Consulting	\$0	\$25,396	\$30,000	\$33,000	\$50,000	Update to Strategic Plan and extra \$\$ for additional studies that may arise from SP Update
100-180-5411-14	Prof. Service Legal & Engineer	\$12,110	\$63,881	\$20,000	\$0	\$0	Paid from Funds 600 & 700
100-180-5434-00	Telecommunications	\$1,721	\$998	\$2,000	\$2,000	\$3,000	Verizon wireless
100-180-5440-00	Marketing	\$12,500	\$12,500	\$22,500	\$22,500	\$25,000	Magazine Ads
100-180-5472-00	Business Devlpmnt & Retention	\$0	\$0	\$7,500	\$7,500	\$7,500	Promotional Items
	Total Contractual Services	\$26,331	\$102,775	\$82,000	\$65,000	\$85,500	
	Other Charges						
100-180-5520-00	Printing	\$64	\$64	\$500	\$500	\$500	
100-180-5527-00	Dues & Memberships	\$877	\$0	\$3,000	\$3,000	\$3,500	
100-180-5527-01	Dues & Memberships - Org.	\$14,355	\$13,330	\$17,250	\$17,250	\$17,250	
100-180-5528-00	Travel & Training	\$3,681	\$5,639	\$12,500	\$12,500	\$13,500	
100-180-5530-00	Technology Maintenance	\$7,964	\$7,928	\$30,000	\$6,000	\$21,000	2 lpads, Salesforce, Swagit
100-180-5531-00	Mileage	\$222	\$821	\$1,500	\$1,500	\$1,500	
	Total Other Charges	\$27,163	\$27,782	\$64,750	\$40,750	\$57,250	
	Total Economic Development	\$258,025	\$343,618	\$395,663	\$295,800	\$391,209	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Police						
	Personnel						
100-210-5210-00	Salaries & Wages	\$1,879,017	\$2,010,314	\$2,244,698	\$2,246,000	\$2,515,156	New Positons: 2 Officers - 9 months; 4 Officers - 6 months, 2 LT's (one reclass)- 6 months;
100-210-5210-02	Overtime	\$12,652	\$18,756	\$164,847	\$75,000	\$126,622	
100-210-5210-03	Auto Allowance	\$2,406	\$2,406	\$3,000	\$2,400	\$625	Employee is retiring in December
100-210-5210-05	Holiday Worked - Wage	\$47,482	\$51,853	\$85,982	\$55,000	\$60,378	
100-210-5210-06	Overtime - Grant Funded	\$81	\$0	\$0	\$0	\$0	
100-210-5230-00	Payroll Tax Expense	\$142,606	\$152,909	\$191,092	\$179,000	\$206,105	
100-210-5235-00	Employee Health Benefits	\$239,610	\$263,855	\$334,185	\$252,500	\$340,877	
100-210-5238-00	Retirement Contribution	\$152,687	\$165,818	\$199,833	\$195,000	\$215,535	
100-210-5239-00	Workers Compensation	\$29,328	\$0	\$0	\$0	\$0	
	Total Personnel	\$2,505,869	\$2,665,911	\$3,223,637	\$3,004,900	\$3,465,298	
	Supplies						
100-210-5311-00	Supplies	\$3,656	\$4,645	\$4,300	\$4,300	\$4,600	Added personnel / more supplies
100-210-5311-05	Supplies - Police Duty	\$17,182	\$18,836	\$46,883	\$38,000	\$46,500	Additional officers and price increase in police duty supplies.
100-210-5314-00	Publications/Ref Material	\$0	\$429	\$500	\$500	\$500	
100-210-5316-00	Minor Tools & Equipment	\$89,065	\$44,945	\$86,225	\$68,940	\$117,500	Price increase due to new officers and cost of additional items needed for new fleet that are not included in the outfitting
100-210-5317-00	Commemoratives	\$11	\$0	\$500	\$500	\$500	
100-210-5326-00	Uniforms/Shirts	\$17,673	\$18,462	\$29,576	\$27,900	\$44,800	Additional officers, price increase in uniform and body armor.
100-210-5363-00	Fuel Expense	\$54,675	\$92,216	\$75,000	\$75,000	\$85,000	Increase in fuel cost and additional fleet.
100-210-5363-01	Auto Repair/Maintenance	\$41,422	\$41,586	\$71,000	\$71,000	\$95,000	Increase in cost for vehicle maintenance and increase in number of fleet. Offset cost due to unexpected repairs.
100-210-5364-00	Investigations	\$1,239	\$0	\$6,000	\$6,000	\$6,000	This fund is contingent on a high-profile investigation and travel expenses involving technology or genetic testing.
100-210-5380-00	Public Relations	\$938	\$1,101	\$1,300	\$1,300	\$1,300	
	Total Supplies	\$225,861	\$222,220	\$321,285	\$293,440	\$401,700	
	Contractual Services						
100-210-5411-10	Prof. Services - Consulting	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	State required annual racial profile report and data analysis.
100-210-5434-00	Telecommunications	\$16,028	\$7,956	\$8,500	\$8,500	\$9,200	Quarterly service fee with FBCSO based on numbers of radios. Additional officers / additional radios.
100-210-5467-00	Testing & Support Services	\$1,113	\$850	\$5,000	\$5,000	\$7,400	Additional officer testing and promotional processes.
100-210-5469-01	Equipment Rental	\$12,028	\$8,100	\$21,000	\$21,000	\$30,000	
	Total Contractual Services	\$41,669	\$29,406	\$47,000	\$47,000	\$59,100	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Other Charges						
100-210-5520-00	Printing	\$1,454	\$1,211	\$1,800	\$1,800	\$1,800	
100-210-5527-00	Dues & Memberships	\$2,247	\$1,662	\$2,600	\$2,600	\$2,750	TPCA Accreditation (increased) & professional membership annual dues
100-210-5528-00	Travel & Training	\$19,647	\$21,312	\$26,700	\$26,700	\$32,700	Additional officers for in person and online training. Due to staffing shortages during 22/23FY, training was suspended for 3 months. Training based on \$1,000 per person.
100-210-5528-01	Emergency Travel	\$1,580	\$0	\$0	\$0	\$0	
100-210-5530-00	Technology Maintenance	\$70,562	\$71,991	\$156,156	\$156,156	\$167,500	Additional officers means more licenses, additional BWC and Fleet 3 in-car cameras. Additional FLOCK cameras
100-210-5531-01	Tuition Assistance Program	\$1,500	\$0	\$0	\$0	\$0	
100-210-5599-00	Vehicle Replacement Fee	\$106,584	\$197,651	\$231,712	\$231,712	\$216,480	
	Total Other Charges	\$203,574	\$293,827	\$418,968	\$418,968	\$421,230	
	Capital Outlay						
100-210-5600-00	Capital Outlay-Equipment	\$0	\$0	\$24,336	\$0	\$33,263	Year 1 of a 5 year contract for bodyworn cameras
100-210-5600-01	Capital Outlay - Technology	\$0	\$32,360	\$0	\$0	\$0	
100-210-5600-02	Capital Outlay - Vehicle	\$32,223	\$7,619	\$81,500	\$81,500	\$151,000	Outfitting for new LT vehicle (vehicle purchased with Seizure Funds)
	Total Capital Outlay	\$32,223	\$39,979	\$105,836	\$81,500	\$184,263	
	Total Police	\$3,009,196	\$3,251,343	\$4,116,726	\$3,845,808	\$4,531,591	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Emergency Management						
	Supplies						
100-230-5311-00	Supplies	\$2,658	\$2,036	\$4,500	\$4,500	\$4,500	
100-230-5311-01	Occupation Supplies	\$2,344	\$0	\$3,500	\$3,500	\$3,500	
100-230-5314-00	Publications/Ref Material	\$0	\$0	\$500	\$500	\$500	
100-230-5316-00	Minor Tools & Equipment	\$6,672	\$23,927	\$16,580	\$8,000	\$23,000	Increase is for equipping and outfitting command trailer that was purchased by the Police Foundation for approximately \$100,000
100-230-5317-00	Commemoratives	\$1,200	\$0	\$1,200	\$1,200	\$1,200	
100-230-5363-00	Fuel Expense	\$5,694	\$0	\$12,800	\$12,800	\$12,800	This is for emergency fuel purchases; Fuel for all PD vehicles is budgeted in Department 210
100-230-5381-00	Meeting Expenses	\$0	\$0	\$2,700	\$2,700	\$2,700	
	Total Supplies	\$18,568	\$25,963	\$41,780	\$33,200	\$48,200	
	Contractual Services						
100-230-5469-01	Equipment Rental	\$0	\$0	\$2,000	\$2,000	\$2,000	
	Total Contractual Services	\$0	\$0	\$2,000	\$2,000	\$2,000	
	Other Charges						
100-230-5500-01	COVID-19	\$471,814	\$0	\$0	\$0	\$0	
100-230-5501-00	Tropical Storm Nicholas	\$244	\$48	\$0	\$0	\$0	
100-230-5520-00	Printing	\$0	\$0	\$300	\$300	\$300	
100-230-5527-00	Dues & Memberships	\$93	\$0	\$450	\$450	\$450	
100-230-5528-00	Travel & Training	\$338	\$0	\$2,000	\$2,000	\$2,000	
	Total Other Charges	\$472,489	\$48	\$2,750	\$2,750	\$2,750	
	Total Emergency Management	\$491,057	\$26,011	\$46,530	\$37,950	\$52,950	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Information Technology						
	Personnel						
100-300-5210-00	Salaries & Wages	\$0	\$111,737	\$251,998	\$232,000	\$316,538	1 Help Desk Specialist
100-300-5210-02	Overtime	\$0	\$0	\$938	\$0	\$0	
100-300-5230-00	Payroll Tax Expense	\$0	\$8,055	\$19,350	\$18,000	\$24,200	
100-300-5235-00	Employee Health Benefits	\$0	\$11,344	\$34,571	\$25,500	\$42,609	
100-300-5238-00	Retirement Contribution	\$0	\$8,531	\$20,234	\$17,500	\$25,308	
	Total Personnel	\$0	\$139,667	\$327,091	\$293,000	\$408,655	
	Supplies						
100-300-5311-00	Supplies	\$0	\$102	\$500	\$713	\$500	
100-300-5316-02	Minor Tools & Equipment	\$51,494	\$90,640	\$90,410	\$60,000	\$50,000	Peripherals for Computers, Hard Drives, Cases, charging Cables, Project Cabling needed, Mounts, Batteries for UPS for servers and workstations, Trailer maintenance
100-300-5326-00	Uniforms/Shirts	\$0	\$0	\$600	\$600	\$750	
	Total Supplies	\$51,494	\$90,742	\$91,510	\$61,313	\$51,250	
	Contractual Services						
100-300-5411-10	Prof. Services - Aerial/GIS Imagery	\$0	\$55,533	\$18,750	\$18,750	\$0	Removing services adding Tools and Maintenance.
100-300-5411-13	Prof. Services - I.T. - Citywide	\$132,050	\$96,519	\$29,000	\$48,000	\$48,000	SIEM AND SOC Cyber monitoring services (annual services)
100-300-5430-00	Telecommunications - Web	\$7,164	\$11,505	\$15,000	\$15,000	\$19,500	Archive social, Novus Agenda, Civic Plus, Granicus, Website hosting
100-300-5434-00	Telecommunications - City-Wide	\$65,900	\$63,584	\$110,000	\$60,000	\$75,000	Internet and Swagit
100-300-5434-01	Telecommunications - Mobile	\$0	\$49,272	\$70,000	\$60,000	\$62,000	City phones and Hotspots PD MDT lines (New Hires and tablets)
100-300-5469-00	Equipment Rental	\$12,764	\$28,192	\$65,000	\$42,000	\$42,000	Annual Printers lease with anticipated overages total of lease with anticipated overage.
	Total Contractual Services	\$217,878	\$304,605	\$307,750	\$243,750	\$246,500	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Other Charges						
100-300-5520-00	Printing	\$0	\$69	\$500	\$500	\$500	Business cards, Mouse pads, Thumb drives
100-300-5527-00	Dues & Membership (Subscription Services)	\$0	\$494	\$2,000	\$2,000	\$2,000	Tagit membership and IT Expo Membership
100-300-5528-00	Travel & Training	\$0	\$0	\$5,000	\$5,000	\$6,000	Training classes
100-300-5530-00	Technology Maintenance - Computer	\$31,355	\$55,640	\$75,000	\$50,000	\$50,000	3 PCs for PD and additional staff Laptops , monitors, Mounts,
100-300-5530-01	Technology Maintenance - Networking Equip.	\$0	\$73,674	\$193,394	\$92,000	\$91,000	GNSS RECEIVER LEICA GS07, DJI M3E, DJI M3T, WW plant, Veeam backup
TBD	Technology Maintenance - GIS					\$58,000	New Line Item
100-300-5540-02	Software Maintenance & IT Security	\$548	\$80,005	\$100,000	\$92,000	\$92,000	Drone Data, PIX4d, DJI M3E, Thermal Drone, ENTERPRISE GIS, Software Maintenance - Aerial / GIS Imagery ,Crowdstrike, Firewall renewals, Antivirus, KnowBE4, Avigilon
100-300-5540-03	Software Maintenance - City-Wide	\$14,270	\$87,076	\$204,034	\$150,000	\$200,000	Foxit license, Tyler technology, including additional PD ticket writers and Maintenance, Microsoft Email, Security License, Email Archiving
TBD	Software Maintenance - GIS	\$0	\$0	\$0	\$0	\$38,000	New Line Item
TBD	Software Maintenance - Finance	\$0	\$0	\$0	\$0	\$32,000	Paymentus, Cornerstone, ClearGov
TBD	Software Maintenance - Development Services	\$0	\$0	\$0	\$0	\$21,000	Cloud Permit
TBD	Software Maintenance - Human Resources	\$0	\$0	\$0	\$0	\$15,000	NeoGov
TBD	Software Maintenance - Police Department	\$0	\$0	\$0	\$0	\$27,000	Lefta, Recruiting, Everbridge, Mobileview
100-300-5540-04	Software Maintenance - Public Works	\$0	\$116,770	\$173,000	\$140,000	\$324,000	GPS INSIGHT, Elements, Tyler Tech, BlueBeam, Procore, Raeken, Aqua Metrics, Autocad, and Project Mngt Software (approximately 9 months to implement)
	Total Other Charges	\$46,173	\$413,728	\$752,928	\$531,500	\$956,500	
	Total Information Technology	\$315,545	\$948,742	\$1,479,278	\$1,129,563	\$1,662,905	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Communications						
	Personnel						
100-310-5210-00	Salaries & Wages	\$31,731	\$58,352	\$71,624	\$44,000	\$73,089	
100-310-5230-00	Payroll Tax Expense	\$2,358	\$5,088	\$5,479	\$3,300	\$5,591	
100-310-5235-00	Employee Health Benefits	\$4,513	\$9,146	\$11,524	\$5,000	\$10,652	
100-310-5238-00	Retirement Contribution	\$2,466	\$5,348	\$5,730	\$3,500	\$5,847	
	Total Personnel	\$41,068	\$77,934	\$94,357	\$55,800	\$95,179	
	Supplies						
100-310-5311-00	Supplies	\$486	\$147	\$500	\$500	\$500	
100-310-5316-00	Minor Tools & Equipment	\$7,785	\$0	\$9,777	\$5,000	\$5,000	
100-310-5326-00	Uniforms/Shirts	\$0	\$0	\$150	\$150	\$150	
100-310-5327-00	Marketing	\$0	\$2,167	\$10,000	\$10,000	\$10,000	
	Total Supplies	\$8,271	\$2,314	\$20,427	\$15,650	\$15,650	
	Contractual Services						
100-310-5414-02	Keep Fulshear Beautiful	\$13,893	\$11,774	\$12,000	\$12,000	\$12,000	
100-310-5414-03	Community Events	\$26,346	\$0	\$0	\$0	\$0	moved to EDC 600 & 700
	Total Contractual Services	\$40,239	\$11,774	\$12,000	\$12,000	\$12,000	
	Other Charges						
100-310-5527-00	Dues & Memberships	\$332	\$565	\$600	\$600	\$600	
100-310-5527-02	Annual Subscription Services	\$913	\$609	\$1,000	\$1,000	\$1,000	
100-310-5528-00	Travel & Training	\$3,992	\$2,529	\$3,500	\$3,500	\$3,500	
	Total Other Charges	\$5,237	\$3,703	\$5,100	\$5,100	\$5,100	
	Total Communications	\$94,815	\$95,725	\$131,884	\$88,550	\$127,929	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Development Services						
	Personnel						
100-420-5210-00	Salaries & Wages	\$689,350	\$667,776	\$754,129	\$657,000	\$838,964	Admin Assistant II
100-420-5210-02	Overtime	\$886	\$146	\$5,557	\$900	\$0	
100-420-5210-03	Auto Allowance	\$8,048	\$69	\$0	\$0	\$0	
100-420-5230-00	Payroll Tax Expense	\$52,082	\$49,594	\$58,116	\$51,000	\$64,038	
100-420-5235-00	Employee Health Benefits	\$101,563	\$104,218	\$126,760	\$96,500	\$138,481	
100-420-5238-00	Retirement Contribution	\$54,823	\$53,549	\$60,774	\$56,000	\$66,967	
	Total Personnel	\$906,752	\$875,352	\$1,005,336	\$861,400	\$1,108,450	
	Supplies						
100-420-5311-00	Supplies	\$6,468	\$8,503	\$6,000	\$6,000	\$4,500	
100-420-5314-00	Publications/Ref Material	\$3,049	\$2,137	\$3,500	\$1,500	\$2,500	
100-420-5316-00	Minor Tools & Equipment	\$2,760	\$2,783	\$6,500	\$6,500	\$6,500	
100-420-5326-00	Uniforms/Shirts	\$2,206	\$2,945	\$3,500	\$3,500	\$3,550	
100-420-5363-00	Fuel Expense	\$5,774	\$9,516	\$12,000	\$10,500	\$12,000	
100-420-5363-01	Auto Repair/Maintenance	\$5,185	\$5,370	\$7,500	\$7,500	\$7,500	
	Total Supplies	\$25,442	\$31,254	\$39,000	\$35,500	\$36,550	
	Contractual Services						
100-420-5411-10	Professional Services - Consulting	\$175,376	\$21,196	\$45,000	\$30,000	\$30,000	BBG & studies
	Other Contractual Services	\$175,376	\$21,196	\$45,000	\$30,000	\$30,000	
	Other Charges						
100-420-5520-00	Printing	\$4,821	\$6,635	\$6,000	\$4,500	\$2,500	
100-420-5527-00	Dues & Memberships	\$786	\$454	\$2,500	\$2,500	\$3,000	Added cost of annual scenic city certification.
100-420-5528-00	Travel & Training	\$3,425	\$2,074	\$13,000	\$10,500	\$13,000	
100-420-5599-00	Vehicle Replacement Fee	\$9,750	\$12,536	\$16,892	\$16,892	\$19,546	
	Total Other Charges	\$18,782	\$21,699	\$38,392	\$34,392	\$38,046	
	Total Development Services	\$1,126,352	\$949,501	\$1,127,728	\$961,292	\$1,213,046	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Code Enforcement						
	Personnel						
100-430-5210-00	Salaries & Wages	\$48,981	\$50,947	\$114,791	\$91,000	\$128,367	Increase due to position reclass
100-430-5210-02	Overtime	\$44	\$0	\$1,786	\$600	\$0	
100-430-5230-00	Payroll Tax Expense	\$3,703	\$3,885	\$8,918	\$7,100	\$9,798	
100-430-5235-00	Employee Health Benefits	\$9,586	\$11,170	\$23,048	\$16,500	\$21,305	
100-430-5238-00	Retirement Contribution	\$3,850	\$4,062	\$9,326	\$7,500	\$10,246	
	Total Personnel	\$66,164	\$70,064	\$157,869	\$122,700	\$169,716	
	Supplies						
100-430-5311-00	Supplies	\$174	\$32	\$200	\$200	\$200	
100-430-5314-00	Publications/Ref Material	\$0	\$0	\$300	\$150	\$200	
100-430-5316-00	Minor Tools & Equipment	\$1,822	\$459	\$5,000	\$5,000	\$4,500	
100-430-5326-00	Uniforms/Shirts	\$418	\$240	\$1,000	\$1,000	\$1,000	
100-430-5363-00	Fuel Expense	\$1,560	\$2,233	\$8,000	\$6,000	\$8,000	
100-430-5363-01	Auto Repair/Maintenance	\$264	\$0	\$1,000	\$1,000	\$1,500	
	Total Supplies	\$4,238	\$2,964	\$15,500	\$13,350	\$15,400	
	Contractual Services						
100-430-5461-00	Professional Services - Demo/Property Upkeep	\$750	\$0	\$5,000	\$0	\$5,000	
100-430-5462-00	FBC Environmental Health ILA	\$0	\$50,000	\$0	\$0	\$0	Replaced with new health inspector position
	Other Contractual Services	\$750	\$50,000	\$5,000	\$0	\$5,000	
	Other Charges						
100-430-5527-00	Dues & Memberships	\$168	\$0	\$250	\$250	\$1,000	NEHA National RS License x 2, Texas license
100-430-5528-00	Travel & Training	\$350	\$1,203	\$2,000	\$1,750	\$2,500	Continuing health education
100-430-5599-00	Vehicle Replacement Fee	\$3,125	\$4,091	\$4,091	\$4,091	\$3,909	
	Total Other Charges	\$3,643	\$5,294	\$6,341	\$6,091	\$7,409	
	Total Code Enforcement	\$74,795	\$128,322	\$184,710	\$142,141	\$197,525	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Public Works						
	Personnel						
100-510-5210-00	Salaries & Wages	\$386,582	\$496,416	\$718,257	\$649,000	\$956,868	1 Asst City Engineer; 1 Project Manager, 1 reclass
100-510-5210-02	Overtime	\$5,672	\$7,091	\$6,112	\$15,000	\$15,000	
100-510-5210-03	Auto Allowance	\$8,221	\$223	\$0	\$0	\$0	
100-510-5230-00	Payroll Tax Expense	\$29,531	\$37,332	\$55,414	\$50,000	\$73,035	
100-510-5235-00	Employee Health Benefits	\$44,813	\$75,074	\$115,236	\$92,500	\$127,829	
100-510-5238-00	Retirement Contribution	\$31,395	\$40,194	\$57,950	\$54,000	\$76,377	
100-510-5239-00	Workers Compensation	\$3,329	\$0	\$0	\$0	\$0	
	Total Personnel	\$509,543	\$656,330	\$952,969	\$860,500	\$1,249,109	
	Supplies						
100-510-5311-00	Supplies	\$3,002	\$2,809	\$3,400	\$3,400	\$3,400	
100-510-5314-00	Publications/Ref Material	\$0	\$270	\$1,100	\$1,100	\$1,100	
100-510-5316-00	Minor Tools & Equipment	\$15,773	\$7,627	\$8,650	\$8,650	\$3,650	
100-510-5326-00	Uniforms/Shirts	\$2,186	\$1,500	\$3,399	\$3,399	\$5,850	This is for uniforms for all PW employees
100-510-5363-00	Fuel Expense	\$6,656	\$9,667	\$15,000	\$12,000	\$15,000	
100-510-5363-01	Auto Repair/Maintenance	\$6,302	\$14,993	\$12,000	\$12,000	\$42,000	Vehicle Wraps
	Total Supplies	\$33,919	\$36,866	\$43,549	\$40,549	\$71,000	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Contractual Services						
100-510-5411-10	Prof. Services - Consulting	\$1,500	\$50,640	\$40,000	\$40,000	\$40,000	Freese & Nichols On Call
100-510-5411-12	Professional Services - Infrastructure Inspections	\$360,646	\$347,095	\$200,000	\$200,000	\$100,000	Reduced by due to reclass of the Engineering Field Assistant to Civil Construction Inspector
100-510-5412-10	Prof Services - Engineering	\$120,616	\$19,168	\$90,000	\$90,000	\$65,000	Reduced due to Assistant City Engineer position
100-510-5434-00	Telecommunications	\$2,924	\$0	\$0	\$0	\$0	
100-510-5469-01	Equipment Rental	\$20	\$963	\$5,000	\$3,000	\$3,000	
	Total Contractual Services	\$485,706	\$417,866	\$335,000	\$333,000	\$208,000	
	Other Charges						
100-510-5527-00	Dues & Memberships	\$3,181	\$3,547	\$2,650	\$2,650	\$3,750	
100-510-5528-00	Travel & Training	\$3,149	\$11,189	\$13,000	\$13,000	\$20,000	
100-510-5599-00	Vehicle Replacement Fee	\$33,667	\$63,540	\$63,540	\$63,540	\$72,857	
	Total Other Charges	\$39,997	\$78,276	\$79,190	\$79,190	\$96,607	
	Capital Outlay						
100-510-5600-02	Capital Outlay - Vehicle	\$0	\$31,785	\$0	\$0	\$0	
	Total Capital Outlay	\$0	\$31,785	\$0	\$0	\$0	
	Total Public Works	\$1,069,165	\$1,221,123	\$1,410,708	\$1,313,239	\$1,624,716	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Streets						
	Supplies						
100-520-5311-00	Supplies	\$2,743	\$4,249	\$10,000	\$10,000	\$5,000	
TBD	Minor Tools & Equipment	\$0	\$0	\$0	\$0	\$5,000	
	Supplies - Parks	\$0	\$0	\$0	\$0	\$5,000	
100-520-5311-02	Supplies - Signage	\$7,585	\$20,905	\$25,000	\$25,000	\$25,000	
	Total Supplies	\$10,328	\$25,154	\$35,000	\$35,000	\$40,000	
	Contractual Services						
100-520-5411-10	Prof. Services - Consulting	\$1,416	\$0	\$2,500	\$2,500	\$77,500	Increase is due to moving a portion of the CIP project ST20A to O&M and also surveying and traffic studies.
100-520-5432-00	Electricity - Street Lights	\$338,694	\$396,701	\$362,000	\$432,000	\$450,000	Current 6-month average is \$36K per month. Increased FY24 to reflect the average as well as additional streets lights due to development.
100-520-5472-01	Contract Services - Streets	\$56,140	\$40,775	\$45,000	\$45,000	\$45,000	
TBD	Contract Services - Drainage	\$0	\$0	\$0	\$0	\$10,000	New Line Item due to moving funds from Fund 300 - D18B to the General Fund
100-520-5472-02	Contract Services - Markings	\$34,365	\$24,526	\$30,000	\$30,000	\$30,000	
100-520-5472-03	Contract Services - Mowing	\$47,838	\$64,190	\$60,000	\$100,000	\$100,000	
100-520-5472-04	Contract Services - Tree Trimming	\$0	\$11,300	\$35,000	\$25,000	\$10,000	
	Total Contractual Services	\$478,453	\$537,492	\$534,500	\$634,500	\$722,500	
	Capital Outlay						
100-520-5600-00	Capital Outlay - Equipment	\$9,644	\$76,659	\$210,000	\$210,000	\$15,000	Heavy Equipment Trailer
	Total Capital Outlay	\$9,644	\$76,659	\$210,000	\$210,000	\$15,000	
	Total Streets	\$498,425	\$639,305	\$779,500	\$879,500	\$777,500	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	General Facilities						
	Supplies						
100-530-5311-00	Supplies	\$11,606	\$9,340	\$15,000	\$15,000	\$17,300	
TBD	Supplies - Parks	\$0	\$0	\$0	\$0	\$31,500	Misc Supplies, Art Box Wraps, Park's Event Supplies
100-530-5316-00	Minor Tools & Equipment	\$7,834	\$4,532	\$91,735	\$91,735	\$73,150	
TBD	Minor Tools & Equipment - Parks	\$0	\$0	\$0	\$0	\$3,000	Parks budget request for miscellaneous minor tools
	Supplies	\$19,440	\$13,872	\$106,735	\$106,735	\$124,950	
	Contractual Services						
100-530-5422-00	Facilities Cleaning	\$48,408	\$39,001	\$132,000	\$135,000	\$149,368	FY24: Utilities budget request for this account - \$8,320
TBD	Facilities Cleaning - Parks	\$0	\$0	\$0	\$0	\$15,000	Parks budget requested Eagle Landing Concession Stands cleaning (Estimated completion April 2024)
100-530-5431-00	Electricity	\$26,320	\$55,203	\$47,444	\$71,000	\$74,400	
100-530-5432-00	Gas	\$0	\$0	\$10,000	\$5,000	\$5,400	
100-530-5435-00	Pest Control Services	\$1,970	\$1,920	\$6,600	\$5,500	\$6,600	Utilities budget request as well as ongoing pest control for City buildings
TBD	Pest Control Services - Parks	\$0	\$0	\$0	\$0	\$900	Parks budget request
100-530-5469-02	Facility Rental	\$147,348	\$131,801	\$30,800	\$30,800	\$25,800	2 storage units
100-530-5472-00	Contract Services	\$36,084	\$14,045	\$25,000	\$34,000	\$40,000	Cintas
TBD	Contract Services - Parks	\$0	\$0	\$0	\$0	\$4,500	Parks budget request (art boxes - for artists per agreement)
100-530-5472-01	Holiday Decorations	\$0	\$0	\$45,000	\$45,000	\$55,000	
	Total Contractual Services	\$260,130	\$241,970	\$296,844	\$326,300	\$376,968	
	Other Charges						
100-530-5570-01	Facilities Maintenance	\$23,958	\$50,922	\$50,000	\$50,000	\$138,000	Increase due to moving a portion of CIP project FPT18C to O&M.
TBD	Facilities Maintenance - Parks	\$0	\$0	\$0	\$0	\$12,500	Parks budget request (moved from CIP)
100-530-5570-02	Facility Improvement	\$48,664	\$97,189	\$50,000	\$80,000	\$48,550	Increase due to moving a portion CIP project FPT18C to O&M.
TBD	Facility Improvement - Parks	\$0	\$0	\$0	\$0	\$12,500	FY24: Parks budget request for this account
100-530-5571-00	Landscape Maintenance	\$4,345	\$19,756	\$25,000	\$40,000	\$20,720	FY23: Increase landscaping & irrigation replacement City Hall Complex associated with Common Area Maintenance Agreement; ISCC mowing
TBD	Landscape Maintenance - Parks	\$0	\$0	\$0	\$0	\$24,000	Parks budget request - Eagle Landing mowing (COF responsible once park is accepted from contractor-est completion April 2024)
	Total Other Charges	\$76,967	\$167,867	\$125,000	\$170,000	\$256,270	
	Capital Outlay						
100-530-5600-04	Capital Outlay Improvements	\$10,353	\$0	\$60,000	\$60,000	\$50,000	Covered parking awning for equipment
	Capital Outlay Improvements	\$0	\$0	\$0	\$0	\$0	
	Total Capital Outlay	\$10,353	\$0	\$60,000	\$60,000	\$50,000	
	Total General Facilities	\$366,890	\$423,709	\$588,579	\$663,035	\$808,188	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected Budget	FY24 Proposed Budget	Notes
	Transfers						
100-900-5900-30	Xfer Out - Cap Proj Fd 300	\$0	\$6,000,000	\$2,700,000	\$1,500,000	\$0	
100-900-5900-40	Xfer Out - Debt Service Fund 400	\$0	\$0	\$170,000	\$170,000	\$0	
100-900-5900-51	Xfer Out - COF CP Fund 501	\$0	\$0	\$0	\$0	\$3,454,507	ARPA Funds
	Total Transfers Out	\$0	\$6,000,000	\$2,870,000	\$1,670,000	\$3,454,507	
	Total Expenditures	\$23,074,605	\$17,266,185	\$17,449,954	\$14,771,321	\$19,455,133	
	Surplus/Deficit	\$2,279,840	\$735,023	-\$274,591	\$1,463,041	\$186,207	
	Ending Fund Balance	\$7,495,549	\$8,230,572	\$7,417,812	\$9,693,613	\$9,879,821	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Vehicle/Equipment Replacement Fund	Beginning Fund Balance	\$520,182	\$576,621	\$744,689	\$744,689	\$771,135	
	Revenue						
	Interest Revenue						
150-46000	Interest Revenue	\$905	\$3,342	\$15,000	\$18,000	\$20,000	
	Total Interest Revenue	\$905	\$3,342	\$15,000	\$18,000	\$20,000	
	Other Revenue						
150-47300	Replacement Fee Charges	\$153,126	\$297,794	\$344,041	\$336,211	\$324,065	
150-47301	Insurance Proceeds	\$0	\$14,200	\$0	\$0	\$0	
150-47302	Sale of Assets	\$32,080	\$44,551	\$0	\$0	\$0	
	Total Other Revenue	\$185,206	\$356,545	\$344,041	\$336,211	\$324,065	
	Total Revenue	\$186,111	\$359,887	\$359,041	\$354,211	\$344,065	
	Expenditures						
	Capital Outlay						
	Police Department						
150-210-5600-02	Capital Outlay - Vehicle	\$74,630	\$113,964	\$488,964	\$327,765	\$455,280	
	Total Police Department	\$74,630	\$113,964	\$488,964	\$327,765	\$455,280	
	Development Services						
150-420-5600-02	Capital Outlay - Vehicle	\$27,587	\$29,373	\$24,170	\$0	\$31,273	
	Total Development Services	\$27,587	\$29,373	\$24,170	\$0	\$31,273	
	Code Enforcement						
150-430-5600-02	Capital Outlay - Vehicle	\$0	\$0	\$0	\$0	\$0	
	Total Code Enforcement	\$0	\$0	\$0	\$0	\$0	
	Public Works						
150-510-5600-00	Capital Outlay - Equipment	\$27,455	\$0	\$0	\$0	\$15,500	
150-510-5600-02	Capital Outlay - Vehicle	\$0	\$48,482	\$0	\$0	\$0	
	Total Public Works	\$27,455	\$48,482	\$0	\$0	\$15,500	
	Total Expenditures	\$129,672	\$191,819	\$513,134	\$327,765	\$502,053	
	Surplus/Deficit	\$56,439	\$168,068	-\$154,093	\$26,446	-\$157,988	
	Ending Fund Balance	\$576,621	\$744,689	\$590,596	\$771,135	\$613,147	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Regional Park Fund	Beginning Fund Balance	\$1,162,219	\$2,032,028	\$2,870,328	\$2,969,384	\$3,372,384	
	Revenue						
	Interest Revenue						
200-46000	Interest Revenue	\$3,834	\$18,782	\$6,000	\$77,000	\$83,000	
	Total Interest Revenue	\$3,834	\$18,782	\$6,000	\$77,000	\$83,000	
	Other Revenue						
200-47221	Regional Park Contributions	\$879,000	\$1,042,400	\$650,000	\$1,011,000	\$500,000	Final Payment from Tamarron & expecting \$300K from Jordan for FY23
	Total Other Revenue	\$879,000	\$1,042,400	\$650,000	\$1,011,000	\$500,000	
	Total Revenue	\$882,834	\$1,061,182	\$656,000	\$1,088,000	\$583,000	
	Expenditures						
	Capital Outlay						
200-000-5850-01	Primrose Park - FPT19A	\$525	\$111,326	\$2,500,000	\$360,000	\$3,100,000	Primrose Park Phase II - Design, Geophysical Study, Surveying for FY 23 & Construction FY24
	Total Capital Outlay	\$525	\$111,326	\$2,500,000	\$360,000	\$3,100,000	
	Transfers						
200-900-5900-30	Xfer Out Gen Govt CIP #300	\$12,500	\$12,500	\$325,000	\$325,000	\$0	
	Total Transfers	\$12,500	\$12,500	\$325,000	\$325,000	\$0	
	Total Expenditures	\$13,025	\$123,826	\$2,825,000	\$685,000	\$3,100,000	
	Surplus/Deficit	\$869,809	\$937,356	-\$2,169,000	\$403,000	-\$2,517,000	
	Ending Fund Balance	\$2,032,028	\$2,969,384	\$701,328	\$3,372,384	\$855,384	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
County Assistance District #7 Fund	Beginning Fund Balance	\$605,412	\$993,805	\$1,824,805	\$1,466,198	\$1,911,198	
	Revenue						
	Tax and Franchise Fees						
250-41301	Sales Tax Revenue	\$746,820	\$862,817	\$900,000	\$900,000	\$900,000	
	Total Tax and Franchise Fees	\$746,820	\$862,817	\$900,000	\$900,000	\$900,000	
	Interest Revenue						
250-46000	Interest Revenue	\$1,823	\$9,576	\$5,000	\$45,000	\$55,000	
	Total Interest Revenue	\$1,823	\$9,576	\$5,000	\$45,000	\$55,000	
	Total Revenue	\$748,643	\$872,393	\$905,000	\$945,000	\$955,000	
	Expenditures						
	Capital Projects						
	Drainage Management Program - D18B	\$0	\$0	\$0	\$0	\$90,000	A portion moved from Fund 300
	Pavement Management Program - ST18A	\$0	\$0	\$0	\$0	\$347,500	100% moved from Fund 300
	Traffic Control Improvements - ST20A	\$0	\$0	\$0	\$0	\$75,000	A portion moved from Fund 300
	Total Capital Projects	\$0	\$0	\$0	\$0	\$512,500	
	Transfers						
250-900-5800-30	Xfer Out - #100 - ST18A	\$0	\$0	\$400,000	\$100,000	\$0	
250-900-5801-30	Xfer Out - #300 - D20B	\$0	\$0	\$2,015,000	\$100,000	\$0	
250-900-5900-30	Xfer Out - #300 - ST20B	\$125,000	\$175,000	\$0	\$0	\$0	
250-900-5900-31	Xfer Out - #300 - ST22B	\$0	\$225,000	\$0	\$0	\$0	
250-900-5900-40	Xfer Out - #400 - Debt Service	\$0	\$0	\$300,000	\$300,000	\$0	
250-900-5901-30	Xfer Out - #300 - ST20D	\$35,250	\$0	\$0	\$0	\$0	
250-900-5902-51	Xfer Out - #501 - Master Plan	\$200,000	\$0	\$0	\$0	\$0	
	Total Transfers	\$360,250	\$400,000	\$2,715,000	\$500,000	\$0	
	Total Expenditures	\$360,250	\$400,000	\$2,715,000	\$500,000	\$512,500	
	Surplus/Deficit	\$388,393	\$472,393	(\$1,810,000)	\$445,000	\$442,500	
	Ending Fund Balance	\$993,805	\$1,466,198	\$14,805	\$1,911,198	\$2,353,698	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
General Capital Projects	Beginning Fund Balance	\$4,039,013	\$4,022,701	\$900,765	\$3,114,027	\$3,163,276	
	Revenue						
	Grant Revenue						
300-43104	GLO Grant	\$136,894	\$146,123	\$0	\$0	\$0	
	Total Grant Revenue	\$136,894	\$146,123	\$0	\$0	\$0	
	Interest Revenue						
300-46000	Interest Revenue	\$9,694	\$11,601	\$15,000	\$89,000	\$99,000	
	Total Interest Revenue	\$9,694	\$11,601	\$15,000	\$89,000	\$99,000	
	Transfers						
300-49510	Xfer In - Gen Fund 100	\$0	\$6,000,000	\$2,700,000	\$1,000,000	\$0	
300-49520	Xfer In - Reg Parks Fund 200	\$12,500	\$12,500	\$325,000	\$0	\$0	
300-49525	Xfer In - CAD Fund 250	\$160,250	\$400,000	\$2,415,000	\$500,000	\$0	
300-49552	Xfer In - Fund 500	\$125,000	\$125,000	\$0	\$0	\$0	
300-49561	Xfer In 4/A Project Fund 601	\$807,750	\$0	\$625,000	\$0	\$1,540,000	
300-49571	Xfer In 4/B Project Fund 701	\$807,750	\$0	\$625,000	\$0	\$1,540,000	
	Total Transfers	\$1,913,250	\$6,537,500	\$6,690,000	\$1,500,000	\$3,080,000	
	Total Revenue	\$2,059,838	\$6,695,224	\$6,705,000	\$1,589,000	\$3,179,000	
	Expenses						
	Capital Outlay						
300-000-5600-08	Land Aquisition	\$439,200	\$0	\$0	\$0	\$0	
	Total Capital Outlay	\$439,200	\$0	\$0	\$0	\$0	
	Drainage Capital Projects						
300-000-5700-00	Drainage Master Plan - D18A	\$44,637	\$21,160	\$0	\$0	\$0	
300-000-5700-01	Drainage Management Program - D18B	\$174,349	\$0	\$100,000	\$50,000	\$0	
300-000-5701-00	Downtown Westside Drainage - D20A			\$400,000	\$0	\$0	
300-000-5701-01	Downtown Eastside Drainage - D20B	\$103,199	\$104,530	\$2,087,216	\$252,000	\$0	
300-000-5701-02	MS4 Stormwater Program - D20D		\$0	\$75,000	\$0	\$0	
300-000-5701-03	Lea/Penn Area Drainage Improvements - D20E	\$247,107	\$38,719	\$0	\$0	\$0	
300-000-5702-00	Eastside Tributary Drainage Improvements - D22A	\$0	\$0	\$1,250,000	\$0	\$0	
300-000-5704-00	Bois D'Arc Extension Outfall Improvements - D24A	\$0	\$0	\$0	\$0	\$300,000	
	Total Drainage Capital Projects	\$569,292	\$164,409	\$3,912,216	\$302,000	\$300,000	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Facilities, Parks & Technology Capital Projects						
300-000-5860-06	GIS/CRM/Asset Mgmt. System - FPT 18B	\$38,700	\$0	\$0	\$0	\$0	
300-000-5750-01	Facilities & Parks Management - FPT18C	\$62,026	\$18,726	\$125,000	\$125,000	\$0	
300-000-5860-05	City Hall & PW Facility Assmnt - FPT18E	\$37,356	\$0	\$0	\$0	\$0	
300-000-5752-00	Comprehensive Plan Update - FPT20A	\$97,002	\$31,559	\$0	\$0	\$0	
300-000-5753-00	City Hall - FPT21A	\$323,229	\$6,897,769	\$386,354	\$386,354	\$0	
300-000-5753-01	IT/Technology Infrastructure - FPT22A	\$0	\$284,755	\$0	\$0	\$0	
300-000-5753-02	Citywide Traill Connectors - FPT22B	\$0	\$0	\$200,000	\$0	\$0	
300-000-5753-03	Citywide Branding Implementation - FPT22E	\$0	\$76,148	\$160,682	\$160,482	\$0	
300-000-5753-04	Fulshear Police Sallyport - FPT23A	\$0	\$0	\$140,000	\$0	\$0	
	Total Facilities, Parks & Technology Capital Projects	\$558,313	\$7,308,957	\$1,012,036	\$671,836	\$0	
	Streets & Traffic Capital Projects						
300-000-5800-00	Pavement Management Program - ST18A	\$0	\$14,333	\$400,000	\$200,000	\$0	
300-000-5802-00	Traffic Control Improvements - ST20A	\$71,738	\$74,274	\$132,350	\$132,350	\$0	
300-000-5802-01	Huggins Road Participation - ST20B	\$331,143	\$19,500	\$0	\$0	\$0	
300-000-5802-04	Redbird Lane Improvements - ST20E	\$57,405	\$1,710	\$1,857,445	\$0	\$0	
300-000-5802-05	Wallis Street Improvements - ST20F		\$0	\$700,000	\$0	\$0	
300-000-5803-00	Harris Street Reconstruction - ST22B		\$20,715	\$233,565	\$233,565	\$3,080,000	
300-000-5850-01	Roadway Condition Assessment - ST19A		\$0	\$125,000	\$0	\$0	
	Total Streets & Traffic Capital Projects	\$460,286	\$130,532	\$3,448,360	\$565,915	\$3,080,000	
	General Capital Projects						
300-000-5870-00	Gen100: Software Conversion	\$49,059	\$0	\$0	\$0	\$0	
	Total General Capital Projects	\$49,059	\$0	\$0	\$0	\$0	
	Total Capital Projects	\$2,076,150	\$7,603,898	\$8,372,612	\$1,539,751	\$3,380,000	
	Transfers						
TBD	Xfer Out - Gen Fund 100	\$0	\$0	\$0	\$0	\$95,000	Texas Heritage Parkway Funds Xferred from EDC in FY21
	Total Transfers Out	\$0	\$0	\$0	\$0	\$95,000	
	Total Expenditures	\$2,076,150	\$7,603,898	\$8,372,612	\$1,539,751	\$3,475,000	
	Surplus/Deficit	-\$16,312	-\$908,674	-\$1,667,612	\$49,249	-\$296,000	
	Ending Fund Balance	\$4,022,701	\$3,114,027	-\$766,847	\$3,163,276	\$2,867,276	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Debt Service Fund	Beginning Fund Balance	(\$13,393)	(\$10,964)	\$4,537	\$5,756	\$168,089	
	Revenue						
	Tax and Franchise Fees						
400-41101	Property Tax Current Year	\$1,149,761	\$1,222,758	\$1,349,582	\$1,349,282	\$1,577,000	
400-41102	Property Tax Delinquent		\$2,902	\$0	\$0	\$0	
400-41103	Property Tax-Penalty & Interest		\$3,965	\$0	\$0	\$0	
	Total Tax and Franchise Fees	\$1,149,761	\$1,229,625	\$1,349,582	\$1,349,282	\$1,577,000	
	Interest Revenue						
400-46000	Interest Revenue	\$922	\$61	\$1,000	\$15,000	\$10,000	
	Total Interest Revenue	\$922	\$61	\$1,000	\$15,000	\$10,000	
	Transfers						
400-49100	Xfer In - General Fund 100			\$170,000	\$170,000	\$0	
400-49500	Xfer In - Utility Fund 500			\$406,000	\$406,000	\$2,599,000	
400-49525	Xfer In - CAD Fund 250			\$300,000	\$300,000	\$0	
	Total Transfers	\$0	\$0	\$876,000	\$876,000	\$2,599,000	
	Total Revenue	\$1,150,683	\$1,229,686	\$2,226,582	\$2,240,282	\$4,186,000	
	Expenditures						
400-000-5700-00	Debt Service - Annual MUD Payments	\$1,148,254	\$1,324,148	\$1,349,582	\$1,349,582	\$1,577,000	
400-000-5700-01	Debt Service - FY23 Bond Issuance Interest			\$875,781	\$728,367	\$1,750,000	
400-000-5700-02	Debt Service - FY23 Bond Issuance Principal			\$0	\$0	\$150,000	
TBD	Debt Service - FY24 Bond Issuance Interest	\$0	\$0	\$0	\$0	\$600,000	
	Total Expenditures	\$1,148,254	\$1,324,148	\$2,225,363	\$2,077,949	\$3,327,000	
	Surplus/Deficit	\$2,429	(\$94,462)	\$1,219	\$162,333	\$859,000	
	Ending Fund Balance	(\$10,964)	(\$105,426)	\$5,756	\$168,089	\$1,027,088	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Utility Fund	Beginning Fund Balance	\$925,286	\$2,091,593	\$1,888,785	\$1,888,785	\$1,670,583	
	Revenue						
	Tax and Franchise Fees						
500-41507	Credit Card Fees	\$61,957	\$96,281	\$55,000	\$89,237	\$70,000	
	Total Tax and Franchise Fees	\$61,957	\$96,281	\$55,000	\$89,237	\$70,000	
	Service Revenues						
500-44001	NSF Fees	\$35	\$2,975	\$0	\$3,360	\$0	
500-44102	Residential Water	\$1,400,013	\$1,913,388	\$1,639,200	\$1,937,000	\$3,044,000	\$4,006,405
500-44103	Commercial Water	\$341,980	\$396,056	\$400,000	\$572,000	\$944,500	
500-44105	Irrigation Water	\$290,410	\$355,232	\$375,000	\$294,000	\$295,000	
500-44106	Residential Sewer	\$1,369,584	\$1,864,719	\$1,639,200	\$1,066,183	\$2,650,000	\$4,763,858
500-44107	Commercial Sewer	\$253,271	\$327,778	\$400,000	\$279,650	\$814,000	
500-44108	Wholesale Water	\$0	\$0	\$721,000	\$31,913	\$830,000	
500-44300	Water & Sewer Taps	\$2,067,973	\$2,029,564	\$3,045,000	\$1,725,000	\$1,500,000	FY2023 & FY2024 decrease in taps due to completion of CCR
TBD	Wholesale Sewer	\$0	\$0	\$0	\$0	\$10,000	
500-44310	Builder Backcharges	\$273	\$74,006	\$87,000	\$32,300	\$40,000	
500-44500	Penalties	\$78,499	\$124,509	\$60,000	\$127,000	\$125,000	
500-44503	Sanitation Revenue	\$424,483	\$895,672	\$823,000	\$1,512,000	\$0	Moved to Fund 515
500-44600	NFBWA Pumpage Fees	\$3,315,213	\$4,665,746	\$4,829,812	\$5,850,000	\$6,500,000	
500-44700	Cap. Recovery Fee	\$1,284,317	\$1,356,581	\$652,700	\$650,000	\$1,500,000	FY23 based on a conservative amount of fees already invoiced; FY24 based on a conservative amount of future invoices; will also be used to pay for debt service
	Total Service Revenues	\$10,826,051	\$14,006,226	\$14,671,912	\$14,080,406	\$18,252,500	
	Interest Revenue						
500-46000	Interest Revenue	\$8,459	\$30,744	\$11,000	\$95,500	\$105,000	
	Total Interest Revenue	\$8,459	\$30,744	\$11,000	\$95,500	\$105,000	
	Other Revenue						
500-47155	NFBWA Rebate	\$0	\$97,303	\$75,000	\$125,000	\$125,000	
500-47200	Miscellaneous Revenue	\$125,953	\$5,280	\$5,000	\$5,000	\$5,000	
500-47201	Insurance Claims	\$0	\$45,881	\$0	\$0	\$0	
	Total Other Revenue	\$125,953	\$148,464	\$80,000	\$130,000	\$130,000	
	Total Revenues	\$11,022,420	\$14,281,715	\$14,817,912	\$14,395,143	\$18,557,500	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Expenditures						
	Water/Wastewater						
	Personnel						
500-100-5210-00	Salaries & Wages	\$206,972	\$189,917	\$354,752	\$187,000	\$250,959	1 Utility Tech II
500-100-5210-02	Overtime	\$15,699	\$23,169	\$5,597	\$23,000	\$30,000	
500-100-5230-00	Payroll Tax Expenses	\$16,323	\$15,248	\$27,567	\$13,000	\$19,197	
500-100-5235-00	Employee Health Benefits	\$32,496	\$35,460	\$69,142	\$21,000	\$42,610	
500-100-5238-00	Retirement Contribution	\$17,422	\$17,154	\$28,828	\$14,000	\$20,075	
	Total Personnel	\$288,912	\$280,948	\$485,886	\$258,000	\$362,840	
	Supplies						
500-100-5311-00	Supplies	\$13,069	\$3,128	\$6,000	\$2,300	\$6,000	
500-100-5316-00	Minor Tools & Equipment	\$3,416	\$5,603	\$15,000	\$7,400	\$7,500	
500-100-5324-00	Chemicals	\$145,696	\$217,421	\$250,000	\$191,000	\$300,000	
500-100-5326-00	Uniforms	\$2,808	\$1,775	\$6,000	\$4,400	\$6,000	
500-100-5363-00	Fuel Expense	\$11,486	\$15,182	\$16,000	\$6,400	\$9,000	
500-100-5363-01	Auto Repair/Maintenance	\$1,485	\$10,753	\$11,200	\$3,500	\$21,200	Increase due to new wraps for all vehicles \$2,500 x 5 vehicles
500-100-5381-00	Miscellaneous	\$0	\$0	\$0	\$200	\$0	
	Total Supplies	\$177,960	\$253,861	\$304,200	\$215,200	\$349,700	
	Contractual Services						
500-100-5411-00	Prof. Services - Legal	\$0	\$16,503	\$15,000	\$35,000	\$0	
500-100-5411-10	Prof. Service - Comp Planning	\$0	\$68,425	\$70,000	\$37,000	\$40,000	on call W/WW
500-100-5411-11	Prof. Services - Engineering	\$65,822	\$74,255	\$122,446	\$30,000	\$30,000	increased due to new projects
500-100-5421-00	Real & Personal Property Insurance	\$24,102	\$43,523	\$52,923	\$53,000	\$52,923	
500-100-5421-01	General Liability Insurance	\$0	\$10,000	\$10,000	\$4,800	\$10,000	
500-100-5421-02	Auto Liability Insurance	\$0	\$6,093	\$10,000	\$9,600	\$10,000	
500-100-5421-03	Worker's Compensation - Insurance	\$0	\$21,647	\$22,000	\$4,500	\$22,000	
500-100-5421-04	Errors & Omissions	\$5,308	\$5,500	\$5,500	\$8,300	\$5,500	
500-100-5431-01	Electricity - Water Plant	\$285,584	\$290,418	\$222,000	\$216,000	\$295,000	
500-100-5431-02	Electricity - Lift Station	\$22,270	\$20,023	\$27,000	\$18,000	\$27,000	
500-100-5431-03	Electricity - Sewer Plant	\$156,484	\$199,635	\$183,400	\$173,000	\$200,000	
500-100-5450-00	Sludge Hauling	\$193,848	\$157,864	\$780,000	\$240,000	\$300,000	
500-100-5463-01	Facilities Lease	\$172,140	\$157,795	\$389,340	\$231,000	\$561,480	AUC
500-100-5465-00	Water Pumpage Fees	\$3,501,484	\$5,244,027	\$4,789,812	\$6,000,000	\$6,800,000	
500-100-5466-00	Lab Testing	\$32,440	\$36,021	\$60,000	\$31,000	\$35,000	
500-100-5472-03	Contract Labor - Mowing	\$38,641	\$55,000	\$50,000	\$50,000	\$60,000	mowing
	Total Contractual Services	\$4,498,123	\$6,406,730	\$6,809,421	\$7,141,200	\$8,448,903	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Other Charges						
500-100-5510-01	Base - Contract W/S Operation	\$365,071	\$105,907	\$650,000	\$500,000	\$900,000	increase in contract price
500-100-5510-02	Admin Fees W/S Contract	\$501	\$3,431	\$6,500	\$1,500	\$2,000	
500-100-5510-04	Water System Maintenance	\$621,676	\$718,704	\$505,000	\$307,000	\$350,000	
500-100-5510-05	Lift Station Maintenance	\$116,645	\$123,848	\$80,000	\$84,000	\$61,600	
500-100-5510-06	Tapping Fees - W/S Contract	\$1,279,240	\$1,370,406	\$950,000	\$980,000	\$450,000	
500-100-5510-07	Sewer System Maintenance	\$250,059	\$439,879	\$495,000	\$100,000	\$100,000	
500-100-5510-08	Meters & Supplies	\$0	\$0	\$695,400	\$716,000	\$895,000	
500-100-5511-00	WWTP System Maintenance	\$44,730	\$426,378	\$235,000	\$78,000	\$100,000	
500-100-5511-01	Builder Repairs & Maintenance	\$3,610	\$76,701	\$91,000	\$34,000	\$50,000	
500-100-5511-02	Tank Inspections	\$0	\$0	\$15,000	\$15,000	\$15,000	
500-100-5512-00	Water Conservation Program	\$3,283	\$7,833	\$5,000	\$3,800	\$5,000	
500-100-5513-00	Asset Mngt Program Water	\$0	\$0	\$120,000	\$81,000	\$125,000	
500-100-5513-01	Asset Mngt Program Wastewater	\$0	\$0	\$100,000	\$78,000	\$125,000	increased due to moving CIP funds for WW18A (maintenance program) to utility fund
500-100-5515-02	Permits	\$30,218	\$30,083	\$58,500	\$48,000	\$58,500	
500-100-5528-00	Travel & Training	\$3,900	\$3,746	\$8,000	\$4,600	\$6,000	
500-100-5599-00	Vehicle Replacement Fee	\$0	\$19,976	\$19,976	\$19,976	\$28,342	
	Total Other Charges	\$2,718,933	\$3,326,891	\$4,034,376	\$3,050,876	\$3,271,442	
	Capital Outlay						
500-100-5600-02	Capital Outlay - Vehicle	\$82,631	\$26,000	\$0	\$0	\$0	
500-100-5600-04	Building	\$0	\$43,781	\$0	\$0	\$0	
	Total Capital Outlay	\$82,631	\$69,781	\$0	\$0	\$0	
	Total Water/Wastewater	\$7,766,559	\$10,338,211	\$11,633,883	\$10,665,276	\$12,432,885	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Utility Services						
	Personnel						
500-170-5210-00	Salaries & Wages	\$138,954	\$146,468	\$158,822	\$139,000	\$150,581	
500-170-5210-02	Overtime	\$1,199	\$1,495	\$2,491	\$400	\$400	
500-170-5230-00	Payroll Tax Expense	\$9,451	\$10,085	\$12,340	\$13,000	\$11,512	
500-170-5235-00	Employee Health Benefits	\$27,771	\$31,764	\$34,571	\$28,000	\$31,957	
500-170-5238-00	Retirement Contribution	\$10,995	\$11,601	\$12,905	\$15,000	\$12,039	
	Total Personnel	\$188,370	\$201,412	\$221,129	\$195,400	\$206,489	
	Supplies						
500-170-5311-00	Supplies	\$1,092	\$410	\$2,000	\$200	\$200	
500-170-5314-00	Publications/Reference Materials	\$155	\$1,725	\$2,000	\$0	\$250	
500-170-5315-00	Postage	\$27,239	\$28,824	\$32,600	\$27,000	\$32,600	
500-170-5316-00	Minor Tools & Equipment	\$1,375	\$5,528	\$2,000	\$300	\$2,000	
500-170-5326-00	Uniforms/Shirts	\$0	\$0	\$1,000	\$1,000	\$1,000	
500-170-5380-00	Public Relations	\$3,182	\$1,132	\$0	\$0	\$0	
	Total Supplies	\$33,043	\$37,620	\$39,600	\$28,500	\$36,050	
	Contractual Services						
500-170-5411-10	Professional Services - Consulting	\$3,810	\$0	\$2,500	\$1,000	\$1,000	
500-170-5425-00	Merchant Service Fees	\$42,610	\$72,875	\$55,000	\$75,000	\$75,000	
500-170-5461-02	Sanitation Services	\$1,218,913	\$1,261,833	\$1,165,000	\$1,900,000		Moved to Fund 515
500-170-5467-00	Meter Testing	\$0	\$0	\$31,500	\$15,000	\$18,000	
	Total Contractual Services	\$1,265,333	\$1,334,708	\$1,254,000	\$1,991,000	\$94,000	
	Other Charges						
500-170-5515-00	Advertising	\$0	\$0	\$200	\$200	\$200	
500-170-5520-00	Printing	\$12,411	\$11,103	\$15,000	\$14,000	\$15,000	
500-170-5527-00	Dues & Membership	\$396	\$345	\$625	\$500	\$625	
500-170-5528-00	Travel & Training	\$785	\$3,365	\$4,000	\$2,000	\$4,000	
500-170-5535-00	Equipment Maintenance	\$21,640	\$60,161	\$60,400	\$14,000	\$15,000	
	Total Other Charges	\$35,231	\$74,974	\$80,225	\$30,700	\$34,825	
	Total Utility Services	\$1,521,977	\$1,648,713	\$1,594,954	\$2,245,600	\$371,364	
	Total Expenditures	\$9,288,536	\$11,986,924	\$13,228,837	\$12,910,876	\$12,804,249	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Transfers						
500-900-5900-10	Xfer Out - Gen Fund 100	\$1,179,724	\$1,016,018	\$1,296,469	\$1,296,469	\$1,505,950	
500-900-5900-30	Xfer Out - Fund 300	\$125,000	\$125,000	\$0	\$0	\$0	
500-900-5900-40	Xfer Out - Fund 400 Debt Service	\$0	\$0	\$406,000	\$406,000	\$2,500,000	Includes Principal and Interest Payment of \$1,900,000 for FY22 Issuance and Projected Interest Payment of \$600,000 for FY23 Issuance
500-900-5900-51	Xfer Out - COF Capital Project Fund #501	\$300,000	\$1,356,581	\$652,700	\$0	\$1,500,000	
	Total Transfers	\$1,604,724	\$2,497,599	\$2,355,169	\$1,702,469	\$5,505,950	
	Total Expenditures	\$10,893,260	\$14,484,523	\$15,584,006	\$14,613,345	\$18,310,199	
	Surplus/Deficit	\$129,160	-\$202,808	-\$766,094	-\$218,202	\$247,301	
	Ending Fund Balance	\$2,091,593	\$1,888,785	\$1,122,691	\$1,670,583	\$1,917,884	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Utility Capital Projects	Beginning Fund Balance	\$49,236	\$2,426,060	\$2,639,842	\$2,639,842	\$30,636,449	
	Revenue						
	Interest Revenue						
501-46000	Interest Revenue	\$324	\$18,820	\$0	\$68,000	\$75,000	
501-46001	Interest - Bond Proceeds	\$0	\$0	\$0	\$1,350,000	\$1,900,000	
	Total Interest Revenue	\$324	\$18,820	\$0	\$1,418,000	\$1,975,000	
	Other Revenue						
501-47400	Bond Proceeds - FY23 Issuance	\$0	\$0	\$37,500,000	\$37,500,000	\$0	
501-47401	Bond Proceeds - FY24 Issuance	\$0	\$0	\$0	\$0	\$28,166,678	
	Total Other Revenue	\$0	\$0	\$37,500,000	\$37,500,000	\$28,166,678	
	Total Revenues	\$324	\$18,820	\$37,500,000	\$38,918,000	\$30,141,678	
	Transfers						
501-49510	Xfer In - General Fund 100	\$0	\$0	\$3,447,964	\$0	\$3,454,507	ARPA Funds
501-49525	Xfer In - CAD Fund 250	\$200,000	\$0	\$0	\$0	\$0	
501-49550	Xfer In - COF Utility Fund 500	\$300,000	\$1,356,581	\$652,700	\$0	\$0	
501-49551	Xfer In - COF Utlty Fund 501	\$0	\$0	\$0	\$0	\$0	
501-49556	Xfer In - CCR C/P Fund 551	\$0	\$0	\$0	\$0	\$0	
501-49561	Xfer In - 4/A Project Fund 601	\$0	\$0	\$0	\$0	\$0	
501-49571	Xfer In - 4/B Project Fund 701	\$0	\$0	\$0	\$0	\$0	
501-49575	Xfer In - CIF Fund 575 (Impact Fees)	\$1,950,000	\$63,000	\$100,000	\$0	\$0	
	Total Transfers	\$2,450,000	\$1,419,581	\$4,200,664	\$0	\$3,454,507	
	Total Revenues	\$2,450,324	\$1,438,401	\$41,700,664	\$38,918,000	\$33,596,185	
	Expenditures						
	Capital Outlay						
501-000-5701-01	Bond Issuance costs	\$0	\$0	\$0	\$392,000	\$0	
501-000-5700-03	Elevated Storage Tank - W18H	\$0	\$16,338	\$3,869,211	\$475,700	\$5,820,000	
	Total Capital Outlay	\$0	\$16,338	\$3,869,211	\$867,700	\$5,820,000	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Capital Projects						
501-000-5701-01	Water Plant No. 2 - W21B	\$0	\$388,038	\$15,850,257	\$2,016,526	\$14,434,000	
501-000-5701-03	Water Meter Updates - W21D	\$0	\$0	\$317,300	\$416,100	\$1,193,000	
501-000-5702-00	Water Plant No. 1 - W22A	\$0	\$367,112	\$5,121,000	\$2,647,044	\$5,486,400	
501-000-5702-03	Katy-Fulshear Waterlines - W22D	\$0	\$0	\$208,400	\$110,430	\$957,060	
501-000-5702-07	Polyphosphate Feed System - W22H	\$0	\$688	\$0	\$10,919	\$226,444	
501-000-5702-08	Water Impact Fee Study - W22I	\$0	\$33,683	\$0	\$28,440	\$0	
501-000-5703-00	Lead and Copper Revision - W23A	\$0	\$0	\$800,000	\$130,000	\$420,000	
501-000-5703-01	FM 359 Waterline Extension - W23B	\$0	\$0	\$360,000	\$58,650	\$300,000	
501-000-5704-00	Water Master Plan - W24A	\$0	\$0	\$0	\$0	\$80,000	
501-000-5800-00	WW Maintenance Management - WW18A	\$0	\$4,142	\$200,000	\$246,214	\$0	
501-000-5800-04	Lift Station No.10 Upgrades - WW18H	\$0	\$0	\$967,500	\$0	\$274,600	
501-000-5801-01	WW System Expansion - WW21B	\$0	\$247,150	\$0	\$262,050	\$0	
501-000-5801-02	FM 359 Interceptor Phase II - WW21C	\$0	\$20,587	\$0	\$0	\$0	
501-000-5801-04	WWTP Odor Control - WW21G	\$0	\$29,184		\$198,620	\$0	
501-000-5802-00	Downtown WWTP Expansion - WW22A	\$0	\$0	\$1,666,256	\$320,000	\$2,220,000	
501-000-5802-01	WWTP at CCR Site - WW22B	\$0	\$86,296	\$2,193,750	\$2,451,000	\$23,488,750	
501-000-5802-03	Diversion Lift Station - WW22C	\$0	\$0	\$979,290	\$976,550	\$0	
501-000-5802-04	Lift Station No. 11 Expansion - WW22D	\$0	\$0	\$446,400	\$122,500	\$565,200	
501-000-5802-05	Wastewater Impact Fee Study - WW22F	\$0	\$31,403		\$0	\$0	
501-000-5803-00	FM359 Sanitary Sewer Line Extension - WW23A	\$0	\$0	\$365,400	\$58,650	\$300,000	
501-000-5804-00	Wastewater Master Plan Update - WW24A	\$0	\$0	\$0	\$0	\$80,000	
501-000-5804-01	Install Quick Connect & Generators at Lift Stations -	\$0	\$0	\$0	\$0	\$150,000	
501-000-5892-02	W21A Water Master Plan Update	\$73,500	\$0	\$0	\$0	\$0	
	Total Capital Projects	\$73,500	\$1,208,282	\$29,475,553	\$10,053,693	\$50,175,454	
	Total Expenditures	\$73,500	\$1,224,619	\$33,344,764	\$10,921,393	\$55,995,454	
	Surplus/Deficit	\$2,376,824	\$213,782	\$8,355,900	\$27,996,607	-\$22,399,269	
	Ending Fund Balance	\$2,426,060	\$2,639,842	\$10,995,742	\$30,636,449	\$8,237,180	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Solid Waste Fund	Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	
	Revenue						
	Tax & Franchise Fees						
TBD	Franchise Revenue -Solid Waste	\$0	\$0	\$0	\$0	\$65,000	Formerly 100-41508
	Total Tax & Franchise Fees	\$0	\$0	\$0	\$0	\$65,000	
	Service Revenue						
TBD	Sanitation Revenue	\$0	\$0	\$0	\$0	\$1,926,400	Formerly 500-44503
	Total Service Revenue	\$0	\$0	\$0	\$0	\$1,991,400	
	Interest Revenue						
TBD	Interest Revenue	\$0	\$0	\$0	\$0	\$0	
	Total Interest Revenue	\$0	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	\$2,056,400	
	Expenditures						
	Contractual Services						
TBD	Contract - Sanitation Services	\$0	\$0	\$0	\$0	\$1,926,400	Formerly 500-170-5461-02
	Total Contractual Services	\$0	\$0	\$0	\$0	\$1,926,400	
	Total Expenditures	\$0	\$0	\$0	\$0	\$1,926,400	
	Surplus/Deficit	\$0	\$0	\$0	\$0	\$130,000	
	Ending Fund Balance	\$0	\$0	\$0	\$0	\$130,000	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
CCR Reserve Fund	Beginning Fund Balance	\$3,952,563	\$3,817,536	\$3,525,889	\$3,525,889	\$ 1,278,340	
	Revenue						
	Interest Revenue						
551-46000	Interest Revenue	\$10,146	\$24,328	\$10,000	\$109,000	\$119,000	
	Total Interest Revenue	\$10,146	\$24,328	\$10,000	\$109,000	\$119,000	
	Total Revenues	\$10,146	\$24,328	\$10,000	\$109,000	\$119,000	
	Expenditures						
	Water Capital Projects						
551-000-5700-00	Water System Rehabilitation - W20A	\$49,197	\$0	\$100,000	\$100,000	\$0	
551-000-5701-03	Water Meter Updates - W21D	\$0	\$9,220	\$575,700	\$961,680	\$0	
551-000-5702-00	Air Stripper Installation - W22G	\$0	\$48,285	\$944,000	\$1,061,420	\$0	
551-000-5702-07	Polyphosphate Feed System - W22H	\$0	\$4,948	\$0	\$34,829	\$679,331	
	Total Water Capital Projects	\$49,197	\$62,453	\$1,619,700	\$2,157,929	\$679,331	
	Wastewater Capital Projects						
551-000-5800-01	WWTP Rehab	\$6,736	\$0	\$100,000	\$0	\$0	
551-000-5800-02	WWTP Mech. Sys Comp Upgrade - WW20B	\$44,330	\$0	\$0	\$0	\$0	
551-000-5800-04	WW21F CCR WWTP Driveway Improvements	\$0	\$0	\$0	\$0	\$250,000	
551-000-5800-05	CCR WWTP Updates - WW21F	\$44,910	\$243,460	\$0	\$0	\$0	
551-000-5800-06	CCR WWTP Odor Control - WW21G	\$0	\$0	\$0	\$198,620	\$0	
551-000-5801-07	Emergency Equipment Purchases - WW22G	\$0	\$10,060	\$0	\$0	\$0	
551-000-5804-00	Install Quick Connect & Generators at Lift Stations - WW24B	\$0	\$0	\$0	\$0	\$275,000	
	Total Wastewater Capital Projects	\$95,976	\$253,521	\$100,000	\$198,620	\$525,000	
	Total Expenditures	\$145,173	\$315,974	\$1,719,700	\$2,356,549	\$1,204,331	
	Surplus/Deficit	-\$135,027	-\$291,646	-\$1,709,700	-\$2,247,549	-\$1,085,331	
	Ending Fund Balance	\$3,817,536	\$3,525,889	\$1,816,189	\$1,278,340	\$193,009	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Community Impact Fee Fund	Beginning Fund Balance	\$0	\$3,588	\$3,913	\$3,913	\$36,113	
	Revenue						
	Interest Revenue						
575-46000	Interest Revenue	\$3,588	\$325	\$150	\$200	\$250	
	Total Interest Revenue	\$3,588	\$325	\$150	\$200	\$250	
	Other Revenue						
575-47570	Community Impact Fee - Water	\$0	\$0	\$0	\$200,000	\$425,000	FY23 based on funds already received and a conservative approach to funds that have been invoice. FY24 is based on a conservative approach of amounts to be invoiced for FY24
575-47575	Community Impact Fee - Wastewater	\$1,950,000	\$63,000	\$100,000	\$132,000	\$425,000	FY23 based on funds already received and a conservative approach to funds that have been invoice. FY24 is based on a conservative approach of amounts to be invoiced for FY24
	Total Other Revenue	\$1,950,000	\$63,000	\$100,000	\$132,000	\$425,000	
	Total Revenue	\$1,953,588	\$63,325	\$100,150	\$132,200	\$425,250	
	Expenditures						
	Transfers						
575-000-5900-51	Xfer Out - WW Expan Projects	\$0	\$63,000	\$100,000	\$100,000	\$0	
575-900-5900-51	Xfer Out - WW Expan Projects	\$1,950,000			\$0	\$0	
	Total Transfers	\$1,950,000	\$63,000	\$100,000	\$100,000	\$0	
	Total Expenditures	\$1,950,000	\$63,000	\$100,000	\$100,000	\$0	
	Surplus/Deficit	\$3,588	\$325	\$150	\$32,200	\$425,250	
	Ending Fund Balance	\$3,588	\$3,913	\$4,063	\$36,113	\$461,363	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Type A EDC Corp Fund	Beginning Fund Balance	\$1,821,020	\$2,555,043	\$1,657,780	\$1,657,780	\$3,005,083	
	Revenue						
	Tax and Franchise Fees						
600-41301	Sales & Use Tax Revenue	\$1,304,242	\$1,558,700	\$1,560,900	\$1,650,000	\$1,750,000	
	Total Tax and Franchise Fees	\$1,304,242	\$1,558,700	\$1,560,900	\$1,650,000	\$1,750,000	
	Interest Revenue						
600-46000	Interest Revenue	\$5,217	\$18,655	\$7,000	\$53,000	\$55,000	
	Total Interest Revenue	\$5,217	\$18,655	\$7,000	\$53,000	\$55,000	
	Total Revenue	\$1,309,459	\$1,577,355	\$1,567,900	\$1,703,000	\$1,805,000	
	Expenses						
	Supplies						
600-100-5311-00	Supplies	\$12	\$23	\$500	\$500	\$500	
	Total Supplies	\$12	\$23	\$500	\$500	\$500	
	Contractual Services						
600-100-5411-00	Admin Prof. Serv. - Legal	\$78	\$195	\$55,000	\$55,000	\$55,000	
600-100-5411-10	Professional Svcs - Consulting	\$0	\$0	\$1,500	\$1,500	\$1,500	
600-100-5413-00	Meeting Security	\$264	\$927	\$2,000	\$1,000	\$1,000	
600-100-5414-00	Community Events	\$0	\$0	\$37,500	\$37,500	\$50,000	Bicentennial
600-100-5421-04	Admin - Indemnity Insurance	\$0	\$0	\$600	\$600	\$600	
600-100-5495-00	Loan - Commercial Build Out	\$0	\$0	\$540,000	\$0	\$0	
	Total Contractual Services	\$342	\$1,122	\$636,600	\$95,600	\$108,100	
	Other Charges						
600-100-5526-00	Admin - Public Notices	\$0	\$278	\$500	\$500	\$500	
600-100-5528-00	Travel & Training	\$1,225	\$3,048	\$8,000	\$8,000	\$8,000	
600-100-5528-05	Continuing Education	\$0	\$0	\$1,500	\$1,500	\$1,500	
	Total Other Charges	\$1,225	\$3,326	\$10,000	\$10,000	\$10,000	
	Total Expenditures	\$1,579	\$4,494	\$647,600	\$106,600	\$118,600	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Transfers						
600-900-5900-10	Xfer Out - ASA Reimbursement	\$132,183	\$160,389	\$186,582	\$186,582	\$197,105	
600-900-5900-11	Xfer Out - Community Events	\$37,500	\$37,500	\$0	\$0	\$0	
600-900-5900-12	Xfer Out - ASA Shared Space Fee	\$0	\$0	\$7,515	\$7,515	\$7,515	
600-900-5900-61	Xfer Out - 4/A Project Fund 601	\$369,174	\$2,217,235	\$700,000	\$0	\$1,540,000	Will not transfer for FY23 if not needed
600-900-5901-10	Xfer Out - ASA Shared Service	\$35,000	\$55,000	\$55,000	\$55,000	\$85,000	
	Total Transfers	\$573,857	\$2,470,124	\$949,097	\$249,097	\$1,829,620	
	Total Expenditures	\$575,436	\$2,474,618	\$1,596,697	\$355,697	\$1,948,220	
	Surplus/Deficit	\$734,023	-\$897,263	-\$28,797	\$1,347,303	-\$143,220	
	Ending Fund Balance	\$ 2,555,043	\$ 1,657,780	\$ 1,628,983	\$ 3,005,083	\$ 2,861,863	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Type A EDC Corp Fund	Beginning Fund Balance	\$1,443,204	\$977,159	\$1,955,387	\$1,955,387	\$1,762,720	
	Revenue						
	Interest Revenue						
601-46000	Interest Revenue	\$3,659	\$6,177	\$2,000	\$54,000	\$55,000	
	Total Interest Revenue	\$3,659	\$6,177	\$2,000	\$54,000	\$55,000	
	Transfers						
601-49560	Xfer In - 4/A EDC Fund 600	\$369,174	\$2,217,235	\$700,000	\$0	\$1,540,000	
	Total Transfers	\$369,174	\$2,217,235	\$700,000	\$0	\$1,540,000	
	Total Revenues	\$372,833	\$2,223,412	\$702,000	\$54,000	\$1,595,000	
	Expenditures						
	Contractual Services						
601-000-5470-01	Targeted Incentives	\$0	\$0	\$50,000	\$0	\$50,000	
601-000-5470-02	Promotional Expenses	\$8,847	\$13,658	\$156,090	\$165,000	\$175,000	10% of sales tax revenue
601-000-5470-03	Studies Expense	\$12,454	\$37,361	\$50,000	\$5,000	\$60,000	Gateway Corridor
	Total Contractual Services	\$21,301	\$51,019	\$256,090	\$170,000	\$285,000	
	Capital Outlay						
601-000-5600-08	Capital Outlay - Land	\$2,327	\$1,191,109	\$0	\$0	\$0	
601-000-5600-09	Katy-Fulshear/Huggins Rd-ST20B	\$200,000	\$0	\$0	\$0	\$0	
601-000-5600-10	Texas Heritage Pkwy Proj-ST20C	\$95,000	\$0	\$0	\$76,667	\$81,667	Texas Heritage Parkway ILA Payment Now Due to the County
601-000-5600-12	Ec Dev Strat Plan Implem (EDC)	\$7,500	\$3,056	\$0	\$0	\$0	
	Total Capital Outlay	\$304,827	\$1,194,165	\$0	\$76,667	\$81,667	
	Total Expenses	\$326,128	\$1,245,184	\$256,090	\$246,667	\$366,667	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Transfers						
601-900-5900-30	Xfer Out -#300 ST20D FM1093	\$112,750	\$0	\$0	\$0	\$0	
601-900-5901-30	Xfer Out - #300 FPT19A Parks	\$100,000	\$0	\$0	\$0	\$0	
601-900-5901-51	Xfer Out -#501 D20B Dntown Drng	\$100,000	\$0	\$0	\$0	\$0	
601-900-5902-30	Xfer Out - #300 FPT19B Livab	\$100,000	\$0	\$0	\$0	\$0	
601-900-5903-51	Xfer Out - #501 D20A West Drainage	\$100,000	\$0	\$0	\$0	\$0	
601-900-5906-30	Xfer Out - #300 D22A Eastside Drainage	\$0	\$0	\$625,000	\$0	\$0	
TBD	Xfer Out - #300 St22B Harris Street	\$0	\$0	\$0	\$0	\$1,540,000	
	Total Transfers	\$512,750	\$0	\$625,000	\$0	\$1,540,000	
	Total Expenditures	\$838,878	\$1,245,184	\$881,090	\$246,667	\$1,906,667	
	Surplus/Deficit	-\$466,045	\$978,228	-\$179,090	-\$192,667	-\$311,667	
	Ending Fund Balance	\$977,159	\$1,955,387	\$1,776,297	\$1,762,720	\$1,451,053	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Type B EDC Corp Fund	Beginning Fund Balance	\$2,000,113	\$2,734,592	\$1,838,518	\$1,838,518	\$3,186,821	
	Revenue						
	Tax and Franchise Fees						
700-41301	Sales & Use Tax Revenue	\$1,304,242	\$1,558,880	\$1,560,900	\$1,650,000	\$ 1,750,000	
	Total Tax and Franchise Fees	\$1,304,242	\$1,558,880	\$1,560,900	\$1,650,000	\$1,750,000	
	Interest Revenue						
700-46000	Interest Revenue	\$5,675	\$19,843	\$7,000	\$53,500	\$ 55,000	
	Total Interest Revenue	\$5,675	\$19,843	\$7,000	\$53,500	\$55,000	
	Total Revenues	\$1,309,917	\$1,578,723	\$1,567,900	\$1,703,500	\$1,805,000	
	Expenditures						
	Supplies						
700-100-5311-00	Supplies	\$24	\$61	\$500	\$500	\$ 500	
	Total Supplies	\$24	\$61	\$500	\$500	\$500	
	Contractual Services						
700-100-5411-00	Admin Prof. Service - Legal	\$78	\$195	\$55,000	\$55,000	\$55,000	
700-100-5411-10	Professional Svcs - Consulting	\$0	\$927	\$1,500	\$1,500	\$1,500	
700-100-5413-00	Meeting Security	\$264	\$0	\$2,000	\$1,000	\$1,000	
700-100-5414-00	Community Events	\$0	\$0	\$37,500	\$37,500	\$50,000	Bicentennial
700-100-5421-04	Admin - Idemnity Insurance	\$0	\$0	\$600	\$600	\$600	
700-100-5495-00	Loan Payment - Commercial Buildout	\$0	\$0	\$540,000	\$0	\$0	
	Total Contractual Services	\$342	\$1,122	\$636,600	\$95,600	\$108,100	
	Other Charges						
700-100-5526-00	Public Notices	\$0	\$278	\$500	\$500	\$500	
700-100-5528-00	Travel & Training	\$1,215	\$3,718	\$8,000	\$8,000	\$8,000	
700-100-5528-05	Continuing Education	\$0	\$0	\$1,500	\$1,500	\$1,500	
	Total Other Charges	\$1,215	\$3,996	\$10,000	\$10,000	\$10,000	
	Other Contractual Services						
700-400-5471-00	Community Grants	\$0	\$0	\$20,000	\$0	\$0	
	Total Other Contractual Services	\$0	\$0	\$20,000	\$0	\$0	
	Expenditures	\$1,581	\$5,180	\$667,100	\$106,100	\$118,600	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Transfers						
700-900-5900-10	Xfer Out - ASA Reimbursement	\$132,183	\$159,882	\$186,582	\$186,582	\$197,105	
700-900-5900-11	Xfer Out - Community Events	\$37,500	\$37,500	\$0	\$0	\$0	
700-900-5900-12	Xfer Out - ASA Shared Building Service Fee	\$0	\$0	\$7,515	\$7,515	\$7,515	
700-900-5901-10	Xfer Out - ASA Shared Services	\$35,000	\$55,000	\$55,000	\$55,000	\$85,000	
700-900-5901-71	Xfer Out - 4/B Project Fund 701	\$369,174	\$2,217,235	\$700,000	\$0	\$ 1,540,000	Will not transfer in FY23 if not needed
	Total Transfers	\$573,857	\$2,469,617	\$949,097	\$249,097	\$1,829,620	
	Total Expenditures	\$575,438	\$2,474,797	\$1,616,197	\$355,197	\$1,948,220	
	Surplus/Deficit	\$734,479	-\$896,074	-\$48,297	\$1,348,303	-\$143,220	
	Ending Fund Balance	\$2,734,592	\$1,838,518	\$1,790,221	\$3,186,821	\$3,043,601	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Type B EDC Corp Fund	Beginning Fund Balance	\$1,356,314	\$890,044	\$1,867,811	\$1,867,811	\$1,674,144	
	Revenue						
	Interest Revenue						
701-46000	Interest Revenue	\$3,434	\$5,591	\$2,000	\$53,000	\$ 55,000	
	Total Interest Revenue	\$3,434	\$5,591	\$2,000	\$53,000	\$55,000	
	Transfers						
601-49560	Xfer In - 4/B EDC Fund 700	\$369,174	\$2,217,235	\$700,000	\$0	\$ 1,540,000	
	Total Transfers	\$369,174	\$2,217,235	\$700,000	\$0	\$1,540,000	
	Total Revenues	\$372,608	\$2,222,826	\$702,000	\$53,000	\$1,595,000	
	Expenses						
	Contractual Services						
701-000-5470-01	Targeted Incentives	\$0	\$0	\$50,000	\$0	\$50,000	
701-000-5470-02	Promotional Expenses	\$8,847	\$13,533	\$156,090	\$165,000	\$175,000	10% Sales Tax Revenue
701-000-5470-03	Studies Expense	\$12,454	\$37,361	\$50,000	\$5,000	\$60,000	
	Total Contractual Services	\$21,301	\$50,894	\$256,090	\$170,000	\$285,000	
	Capital Outlay						
701-000-5600-08	Capital Outlay - Land	\$2,327	\$1,191,109	\$0	\$0	\$0	
701-000-5600-09	Katy-Fulshear/Huggins Rd-ST20B	\$200,000	\$0	\$0	\$0	\$0	
701-000-5600-10	Texas Heritage Pky	\$95,000	\$0	\$0	\$76,667	\$81,667	Texas Heritage Parkway ILA Payment now due to County
701-000-5600-12	Ec Dev Strat Plan Implemt(EDC)	\$7,500	\$3,056	\$0	\$0	\$0	
	Total Capital Outlay	\$304,827	\$1,194,165	\$0	\$76,667	\$81,667	
	Total Operating Expenditures	\$326,128	\$1,245,059	\$256,090	\$246,667	\$366,667	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
	Transfers						
701-900-5900-30	Xfer Out #300 ST19D FM1093	\$112,750	\$0	\$0	\$0	\$0	
701-900-5901-30	Xfer Out #300 FPT19A Parks	\$100,000	\$0	\$0	\$0	\$0	
701-900-5901-51	Xfer Out - #501 WMP-WW18E	\$100,000	\$0	\$0	\$0	\$0	
701-900-5902-30	Xfer Out-#300 FPT19B Livab	\$100,000	\$0	\$0	\$0	\$0	
701-900-5903-51	Xfer Out-#501 D20A-West Drainage	\$100,000	\$0	\$0	\$0	\$0	
701-900-5906-30	Xfer Out - #300 D22A Eastside Tributary Drnge Imp	\$0	\$0	\$625,000	\$0	\$0	
TBD	Xfer Out - #300 ST22B Harris Street	\$0	\$0	\$0	\$0	\$ 1,540,000	
	Total Transfers	\$512,750	\$0	\$625,000	\$0	\$1,540,000	
	Total Expenditures	\$838,878	\$1,245,059	\$881,090	\$246,667	\$1,906,667	
	Surplus/Deficit	-\$466,270	\$977,767	-\$179,090	-\$193,667	-\$311,667	
	Ending Fund Balance	\$890,044	\$1,867,811	\$1,688,721	\$1,674,144	\$1,362,477	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Court Technology Fund	Beginning Fund Balance	\$60,183	\$70,710	\$16,110	\$16,898	\$36,598	
	Revenue						
	Fines and Forfeitures						
900-45005	Court Technology	\$10,359	\$15,840	\$15,000	\$19,000	\$15,000	
	Total Fines and Forfeitures	\$10,359	\$15,840	\$15,000	\$19,000	\$15,000	
	Interest Revenue						
900-46000	Interest Revenue	\$168	\$348	\$300	\$700	\$800	
	Total Interest Revenue	\$168	\$348	\$300	\$700	\$800	
	Total Revenues	\$10,527	\$16,188	\$15,300	\$19,700	\$15,800	
	Expenditures						
	Supplies						
900-000-5311-00	Supplies	\$0	\$70,000	\$0	\$0	\$0	
	Total Supplies	\$0	\$70,000	\$0	\$0	\$0	
	Total Expenditures	\$0	\$70,000	\$0	\$0	\$0	
	Surplus/Deficit	\$10,527	-\$53,812	\$15,300	\$19,700	\$15,800	
	Ending Fund Balance	\$70,710	\$16,898	\$31,410	\$36,598	\$52,398	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Court Building Security Fund	Beginning Fund Balance	\$45,809	\$58,390	\$26,190	\$27,472	\$51,472	
	Revenue						
	Fines and Forfeitures						
901-45004	Building Security Revenue	\$12,449	\$19,239	\$15,000	\$23,000	\$15,000	
	Total Fines and Forfeitures	\$12,449	\$19,239	\$15,000	\$23,000	\$15,000	
	Interest Revenue						
901-46000	Interest Revenue	\$132	\$343	\$300	\$1,000	\$1,100	
	Total Interest Revenue	\$132	\$343	\$300	\$1,000	\$1,100	
	Total Revenues	\$12,581	\$19,582	\$15,300	\$24,000	\$16,100	
	Expenditures						
	Supplies						
901-000-5311-00	Supplies	\$0	\$50,500	\$0	\$0	\$0	
	Total Supplies	\$0	\$50,500	\$0	\$0	\$0	
	Capital Outlay						
901-000-5600-00	Capital Outlay - Equipment	\$0	\$50,500	\$0	\$0	\$0	
	Total Capital Outlay	\$0	\$50,500	\$0	\$0	\$0	
	Total Expenditures	\$0	\$50,500	\$0	\$0	\$0	
	Surplus/Deficit	\$12,581	-\$30,918	\$15,300	\$24,000	\$16,100	
	Ending Fund Balance	\$58,390	\$27,472	\$41,490	\$51,472	\$67,572	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Judicial Efficiency Fund	Beginning Fund Balance	\$4,026	\$4,051	\$4,052	\$4,096	\$4,211	
	Revenue						
	Fines and Forfeitures						
902-45007	Judicial Efficiency Revenue	\$15	\$18	\$100	\$15	\$20	
	Total Fines and Forfeitures	\$15	\$18	\$100	\$15	\$20	
	Interest Revenue						
902-46000	Interest Revenue	\$10	\$27	\$20	\$100	\$120	
	Total Interest Revenue	\$10	\$27	\$20	\$100	\$120	
	Total Revenues	\$25	\$45	\$120	\$115	\$140	
	Expenditures						
	Supplies						
902-000-5311-00	Supplies	\$0	\$0	\$0	\$0	\$0	
	Total Supplies	\$0	\$0	\$0	\$0	\$0	
	Total Expenditures	\$0	\$0	\$0	\$0	\$0	
	Surplus/Deficit	\$25	\$45	\$120	\$115	\$140	
	Ending Fund Balance	\$4,051	\$4,096	\$4,172	\$4,211	\$4,351	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Child Safety Fund	Beginning Fund Balance	\$10,749	\$19,272	\$45,008	\$45,008	\$66,508	
	Revenue						
	Fines and Forfeitures						
950-45009	Child Safety	\$10,145	\$26,837	\$30,000	\$27,000	\$28,000	
	Total Fines and Forfeitures	\$10,145	\$26,837	\$30,000	\$27,000	\$28,000	
	Interest Revenue						
950-46000	Interest Revenue	\$38	\$377	\$200	\$1,500	\$2,000	
	Total Interest Revenue	\$38	\$377	\$200	\$1,500	\$2,000	
	Total Revenues	\$10,183	\$27,214	\$30,200	\$28,500	\$30,000	
	Expenditures						
	Supplies						
950-000-5381-02	Child Safety Expenses	\$1,660	\$1,478	\$10,000	\$7,000	\$10,000	RAD Kids, Rookie Response
	Total Supplies	\$1,660	\$1,478	\$10,000	\$7,000	\$10,000	
	Total Expenditures	\$1,660	\$1,478	\$10,000	\$7,000	\$10,000	
	Surplus/Deficit	\$8,523	\$25,736	\$20,200	\$21,500	\$20,000	
	Ending Fund Balance	\$19,272	\$45,008	\$65,208	\$66,508	\$86,508	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
Police Grant Fund	Beginning Fund Balance	\$7,519	\$7,520	\$6,815	\$6,815	\$11,069	
	Revenue						
	Grant Revenue						
951-43100	Grants - Bullet Resistant Shield	\$0	\$0	\$0	\$22,992	\$0	
951-43101	Grants - Body Armor	\$20,034	\$3,699	\$0	\$20,787	\$0	
951-43102	Opioid Settlement Fund	\$0	\$0	\$0	\$1,655	\$0	
951-43103	Grants Miscellaneous	\$0	\$0	\$0	\$2,500	\$0	Walmart Grant
	Total Grant Revenue	\$0	\$3,699	\$0	\$47,934	\$0	
	Interest Revenue						
951-46000	Interest Revenue	\$1	\$56	\$50	\$100	\$120	
	Total Interest Revenue	\$1	\$56	\$50	\$100	\$120	
	Total Revenues	\$20,035	\$3,755	\$50	\$48,034	\$120	
	Expenditures						
	Supplies						
951-000-5381-00	Supplies - Body Armor	\$20,034	\$4,460	\$0	\$20,788	\$0	
951-000-5381-00	Supplies - Bullet Proof Shield	\$0	\$0	\$0	\$22,992	\$0	
	Total Supplies	\$20,034	\$4,460	\$0	\$43,780	\$0	
	Total Expenditures	\$20,034	\$4,460	\$0	\$43,780	\$0	
	Surplus/Deficit	\$1	-\$705	\$50	\$4,254	\$120	
	Ending Fund Balance	\$7,520	\$6,815	\$6,865	\$11,069	\$11,189	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	FY24 (In Progress)	Notes
Federal Seizure Fund	Beginning Fund Balance	\$115,270	\$115,570	\$116,351	\$119,351	
	Revenue					
	Tax and Franchise Fees					
952-41100	Federal Seizure Revenue	\$0	\$0	\$0	\$0	
	Total Tax and Franchise Fees	\$0	\$0	\$0	\$0	
	Interest Revenue					
952-46000	Interest Revenue	\$300	\$781	\$200	\$3,300	
	Total Interest Revenue	\$300	\$781	\$200	\$3,300	
	Total Revenues					
	Expenditures					
	Supplies					
952-000-5381-03	Federal Seizure Expenses	\$0	\$0	\$0	\$80,000	Traffic Vehicle
	Total Supplies	\$0	\$0	\$0	\$80,000	
	Total Expenditures	\$0	\$0	\$0	\$80,000	
	Surplus/Deficit	\$300	\$781	\$200	-\$76,700	
	Ending Fund Balance	\$115,570	\$116,351	\$116,551	\$42,651	

Account Number	Description	2021 Actual	2022 Actual	2023 Adopted Budget	2023 Projected	FY24 (In Progress)	Notes
State Seizure Fund	Beginning Fund Balance	\$122,371	\$122,689	\$123,518	\$123,518	\$82,218	
	Revenue						
	Tax and Franchise Fees						
953-41100	Chapter 59 Revenue	\$0	\$0	\$0	\$0	\$0	
	Total Tax and Franchise Fees	\$0	\$0	\$0	\$0	\$0	
	Interest Revenue						
953-46000	Interest Revenue	\$318	\$829	\$200	\$2,700	\$2,900	
	Total Interest Revenue	\$318	\$829	\$200	\$2,700	\$2,900	
	Total Revenues	\$318	\$829	\$200	\$2,700	\$2,900	
	Expenditures						
	Supplies						
953-000-5381-03	State Seizure Expenses	\$0	\$0	\$10,000	\$44,000	\$10,000	Truck budgeted in FY2022 was received in FY2023
	Total Supplies	\$0	\$0	\$10,000	\$44,000	\$10,000	
	Total Expenditures	\$0	\$0	\$10,000	\$44,000	\$10,000	
	Surplus/Deficit	\$318	\$829	-\$9,800	-\$41,300	-\$7,100	
	Ending Fund Balance	\$122,689	\$123,518	\$113,718	\$82,218	\$75,118	



City of Fulshear

Fiscal Year 2024 Proposed Operating Budget & Capital Improvement Program

Tuesday, July 11, 2023

Budget Process Timeline

- March 2023 – CIP Budget process begins
- April 30th – Operating Budget Kick-Off. Departments prepare budget requests and submit to Finance by June 1st
- May 16th – CIP presented to City Council
- May 31st – Preliminary CIP Budget posted to the City website
- June 1st – June 25th – Meet with all department heads to review budget requests and prepare preliminary budget draft to present to the City Manager
- July 11th – Present preliminary FY2024 budget draft to council for review
- August 1st – August 11th – Receive Certified Values, Calculate Effective Tax Rate and review estimated revenues and expenditures; finalize all budgets
- August 1st – City Manager recommends proposed operating & capital budget to City Council for FY2024
- September 5th – Special Meeting for Public Hearing on FY24 Proposed Budget
- September 19th – Regular Meeting: Adopt FY24 Budget Ordinance, public hearing and adoption of Tax Rate Ordinance

Budget Overview

FY2023 & FY2024 All Fund Summary

Fund	FY23 Adopted Budget	FY24 Proposed Budget
100 General Fund	\$ 17,449,954.00	\$ 19,455,133.00
150 Vehicle Replacement Fund	\$ 513,134.00	\$ 502,053.00
200 Regional Park Fund	\$ 2,825,000.00	\$ 3,100,000.00
250 County Assistance District #7	\$ 2,715,000.00	\$ 512,500.00
300 General Government CIP Projects	\$ 8,372,612.00	\$ 3,475,000.00
400 Debt Service Fund	\$ 2,225,363.00	\$ 3,327,000.00
500 Utility Fund	\$ 15,584,006.00	\$ 18,310,199.00
501 Utility/Water/Wasterwater CIP Projects	\$ 33,344,764.00	\$ 55,995,454.00
515 Solid Waste Fund	\$ -	\$ 1,926,400.00
551 CCR Reserve Fund	\$ 1,719,700.00	\$ 1,204,331.00
575 Community Impact Fee	\$ 100,000.00	\$ -



****FY23 Budget numbers include encumbrances rolled over from the prior fiscal year.**

Budget Overview

FY2023 & FY2024 All Fund Summary

600 Type A Development Corporation	\$ 1,596,197.00	\$ 1,948,220.00
601 Type A Development Corporation Project Fund	\$ 881,090.00	\$ 1,906,667.00
700 Type B Development Corporation	\$ 1,616,197.00	\$ 1,948,220.00
701 Type B Development Corporation Project Fund	\$ 881,090.00	\$ 1,906,667.00
900 Court Technology Fund	\$ -	\$ -
901 Court Building Security Fund	\$ -	\$ -
902 Judicial Efficiency Fund	\$ -	\$ -
950 Child Safety Fund	\$ 10,000.00	\$ 10,000.00
951 Polic Grant Fund	\$ -	\$ -
952 Federal Seizure Fund	\$ -	\$ 80,000.00
953 State Seizure Fund	\$ 10,000.00	\$ 10,000.00
Total	\$ 89,844,107	\$ 115,446,240



****FY23 Budget numbers include encumbrances rolled over from the prior fiscal year.**

Budget Overview

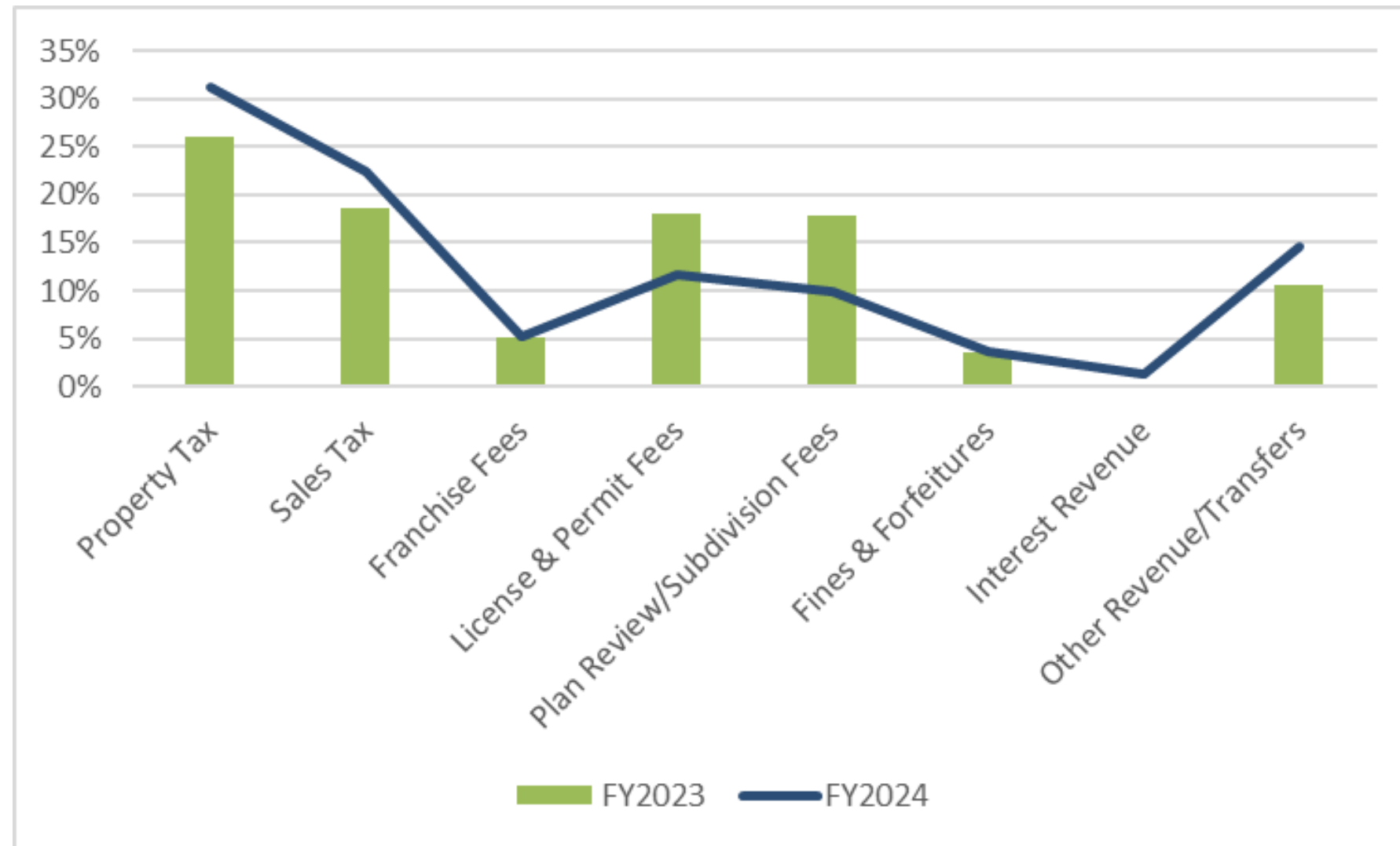
General Fund – FY2023 Highlights

- Property Tax Revenue – Currently at 96% of FY23 Budget with 3 months of collections remaining
- Sales Tax Revenue – Currently at 54% of FY23 Budget with 6 months of collections remaining
- License & Permit Revenue – Currently at 69% of FY23 Budget with 3 months of collections remaining
- Service Revenue – Currently at 42% of FY23 Budget with 3 months of collections remaining
- Fines & Forfeitures Revenue – Currently at 75% over FY23 Budget with 3 months of collections remaining
- Total Operating Revenue - Currently at 68% of FY23 Budget with 3 months of collections remaining
- Total Operating Expenditures – Currently at 48% of FY23 Budget with 3 months of expenses remaining

****As of June 30th for all revenue except Sales Tax which is as of May 31st.**



General Fund Revenue Comparison of FY2023 & FY2024 As a Percentage of Total Revenue



Budget Overview

FY2024 General Fund

Operating Expenditures Total \$19.5 Million

- 2% COLA for all City employees
- STEP program with 10 steps will be implemented for City employees in FY2024. The criteria to receive a STEP will be a year or longer in current position as of October 1, 2023.
- New Programs - \$1.25 million (includes 14 new FTE, a Wellness Program, Project Management Software)



Budget Overview

FY2024 General Fund

New Positions Requested:

Finance:

- Budget Manager
- Budget & Management Analyst – Public Works & Utilities
- Budget & Management Analyst – Police Department

Police Department:

- 4 Officers for 6 months of the Fiscal Year
- 2 Officers for 9 months of the Fiscal Year
- 2 Lieutenants (one reclass) for 6 months of the Fiscal Year



Budget Overview

FY2024 General Fund

New Positions Requested:

Information Technology:

- Help Desk Tech

Development Services:

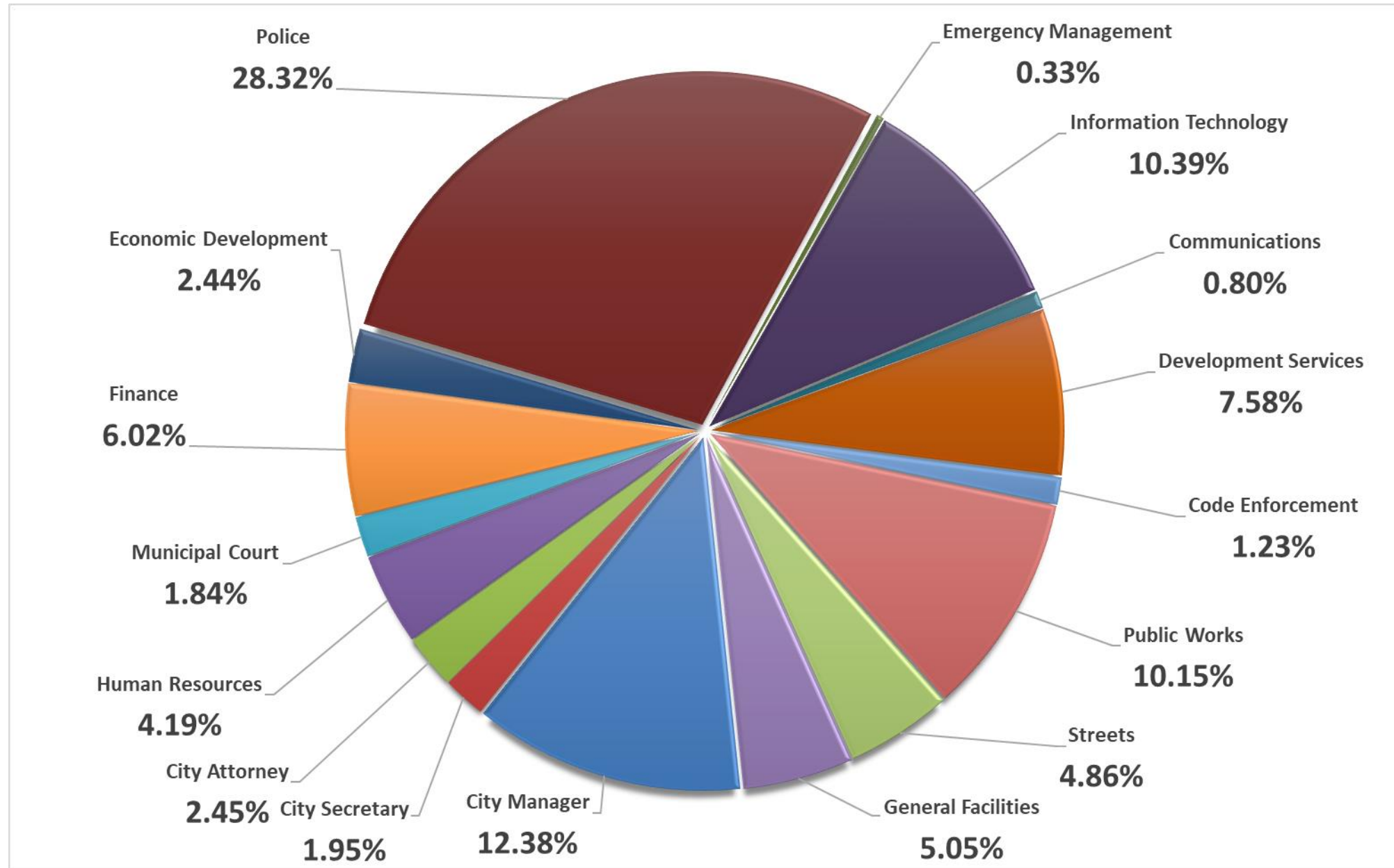
- Administrative Assistant II

Public Works:

- Assistant City Engineer
- Project Manager



General Fund Expenditures By Department FY2024



General Fund Proposed Budget FY2024

General Fund		
Fund Balance – Working Capital-Beginning	\$9,693,613	
Revenues		\$19,641,340
Expenditures		<u>(\$16,000,625)</u>
Revenues Over(Under) Expenditures		\$3,640,715
Transfers		(\$3,454,507)
Fund Balance – Working Capital-Ending	\$9,879,821	
Fund Balance as a % of operating expenditures		62%



Utility- Enterprise Fund (500) FY2024 Budget

This fund is used to account for all operations in a manner like private business enterprises (enterprise funds). This fund is financed and recovered through user fees.

Water & Wastewater Utility Fund		
Fund Balance – Working Capital-Beginning	\$1,670,583	
Revenues		\$18,557,500
Expenditures		<u>(\$12,804,249)</u>
Revenues Over(Under) Expenditures		\$5,753,251
Transfers		<u>(\$5,505,950)</u>
Fund Balance – Working Capital-Ending	\$1,917,884	
Fund Balance as a % of operating expenditures		15%

Includes one new position – Utility Maintenance Tech II



FY2024 Budget Overview

All Funds

- Newly Created Fund for Sanitation Services (Fund 515) for better tracking purposes.
- American Rescue Plan Act Funding (ARPA) is a one-time revenue source of \$3,454,507 to help with a portion the costs associated with Water Plant #1 (W22A).



Capital Projects Funds

- **General Government – Fund 300**
- **Utility – Water/Wastewater – Fund 501**
- **CCR Reserve – Fund 551**



Capital Project Fund FY2024

General Government – Fund 300

General Government

Fund Balance – Working Capital-Beginning	\$3,163,276	
Revenues		\$3,179,000
Expenditures		<u>(\$3,475,000)</u>
Revenues Over(Under) Expenditures		(\$296,000)
Fund Balance – Working Capital-Ending	\$2,867,276	



Capital Project Fund FY2024

Utility - Water/Wastewater – Fund 501

Fulshear Capital Projects		
Fund Balance – Working Capital-Beginning	\$30,636,449	
Revenues		\$33,596,185
Expenditures		<u>(\$55,995,454)</u>
Revenues Over(Under) Expenditures		<u>(\$22,399,269)</u>
Fund Balance – Working Capital-Ending	\$8,237,180	



Capital Project Fund FY2024 CCR Reserve – Fund 551

CCR Reserve

Fund Balance – Working Capital-Beginning	\$1,278,340	
Revenues (derived from interest only)		\$119,000
Expenditures		<u>(\$1,204,331)</u>
Revenues Over(Under) Expenditures		(\$1,085,331)
Fund Balance – Working Capital-Ending	\$193,009	



Special Revenue/Other Funds



Vehicle & Equipment Replacement Fund (150) - FY2024

Vehicle Replacement Fund

Fund Balance – Working Capital-Beginning	\$771,135	
Revenues		\$344,065
Expenditures		<u>(\$502,053)</u>
Revenues Over(Under) Expenditures		<u>(\$157,988)</u>
Fund Balance – Working Capital-Ending	\$613,147	

The following vehicles/ equipment are being replaced in FY2024:

- **Police Department: 3 Police Units**
- **Development Services: 1 Truck**
- **Public Works: 1 mower**



Debt Service Fund (400) – FY2024

Debt Service

Fund Balance – Working Capital-Beginning	\$168,089	
Revenues		\$4,186,000
Expenditures		<u>(\$3,327,000)</u>
Revenues Over(Under) Expenditures		\$859,000
Fund Balance – Working Capital-Ending	\$1,027,088	

FY23 Bond Issuance Debt Service payment for \$1,900,000 (principal & interest) and interest only payment for the FY24 Bond Issuance for \$600,000 is included in expenditures



Type A-Development Corporation Budget FY2024 (Fund 600)

Type A Development Corp

Fund Balance – Working Capital-Beginning	\$3,005,083	
Revenues		\$1,805,000
Expenditures		<u>(\$1,948,220)</u>
Revenues Over(Under) Expenditures		(\$143,220)
Fund Balance – Working Capital-Ending	\$2,861,863	



Type A-Development Corporation Budget FY2024 (Fund 601)

Type A Development Corporation Project Fund

Fund Balance – Working Capital-Beginning	\$1,762,720	
Revenues		\$1,595,000
Expenditures		<u>(\$1,906,667)</u>
Revenues Over(Under) Expenditures		(\$311,668)
Fund Balance – Working Capital-Ending	\$1,451,053	



Type B - Development Corporation Budget FY2024 (Fund 700)

Type B Development Corporation

Fund Balance – Working Capital-Beginning	\$3,186,821	
Revenues		\$1,805,000
Expenditures		<u>(\$1,948,220)</u>
Revenues Over(Under) Expenditures		(\$143,220)
Fund Balance – Working Capital-Ending	\$3,043,601	



Type B - Development Corporation Budget FY2024 (Fund 701)

Type B Development Corporation Project Fund

Fund Balance – Working Capital-Beginning	\$1,674,144	
Revenues		\$1,595,000
Expenditures		<u>(\$1,906,667)</u>
Revenues Over(Under) Expenditures		(\$311,666)
Fund Balance – Working Capital-Ending	\$1,362,477	



Any Questions?





FY2024 Budget New Program & New Personnel Request Justifications





Human Resources - Wellness Program



Fuel Your Motivation, Inspire Success, and Transform Your Life!

Mission Statement: Our mission is to **fuel, inspire, and transform** lives through a holistic approach to well-being.



The Human Resources Department has established a Wellness and Benefits Committee to assist with the following:

- Building a Culture of Wellness through:
 - Leadership Support
 - Awareness and Promotion
 - Flexible Work Environment
 - Work Life Integration
 - Challenges and Incentives
 - Training and Education
- Creating a strategy through:
 - Setting Multi-year Goals and Milestones
 - Starting Small with Key Early Wins
 - Assessing Organization Needs
 - Encouraging Peer Support Networks
 - Implementing, Evaluating, Sustaining and Evolving



City of Fulshear Employee Wellness Program Key Performance Indicators

KPI	Definition	Goals	Examples of Measurables
Participation Rate	FTE's actively engaging in WP	Year 1 – 35% Year 2 – 50% Year 5 – 75%	Track FTE usage through app portal, attendance records and completion ratios
Health Assessment	% of employees completing health assessment	Year 1 – 35% Year 2 – 50% Year 5 – 75%	Track improvements in blood pressure, cholesterol, BMI, weight loss, stress, chronic disease
Absenteeism Rate	Monitoring # of days taken before and after implementation	Decrease in absenteeism year over	Leave comparison reports year over
Employee Retention in Wellness Program	The number of employees who actively continue to participate in the wellness program year over.	Maintain a consistent and high level of employee participation in the wellness program year over.	Employee satisfaction surveys, BCBSTX Reporting tools and performance evaluations
Program Cost/Employee	The cost for an effective program per employee annually - Initial Program Cost of \$35,000	\$350/employee	Incentives, rewards, and programming

*We will begin to track Return on Investment (ROI) after year one



Finance Department - Personnel Request

Position – Budget Manager:

With the growth of the City, the budget process has become more challenging and time consuming. Currently the budget process involves 8 months of organization and planning. The Budget Manager position is being requested to lead and perform the budget process for the entire City including CIP. This position will work closely with each department in the preparation of their yearly budget requests and make recommendations to the Finance Director based on these request and priorities. This position will also work on a short-term and long-term financial plan including looking at key performance indicators. Additionally, this position will work on the Truth and Taxation calculations for the City's annual tax rate. This position will also oversee the two Budget & Management Analysts currently requested for Public Works and the Police Department.

City Vision Elements - Reputation/Level of Service

Please see **Figure 1** for the current budget process timeline.

Position – Budget & Management Analysts:

The Public Works Department, Police Department, and Utilities Department are the three largest departments of the City. The volume of purchase orders issued, and the number of invoices processed for these departments has steadily increased requiring more oversight and involvement. The Budget & Management Analysts positions are being requested to help with all finance-related functions for Public Works/Utilities and the Police Department. These positions will assist with accounting functions for these departments and will also play a key role in the budget preparation process.

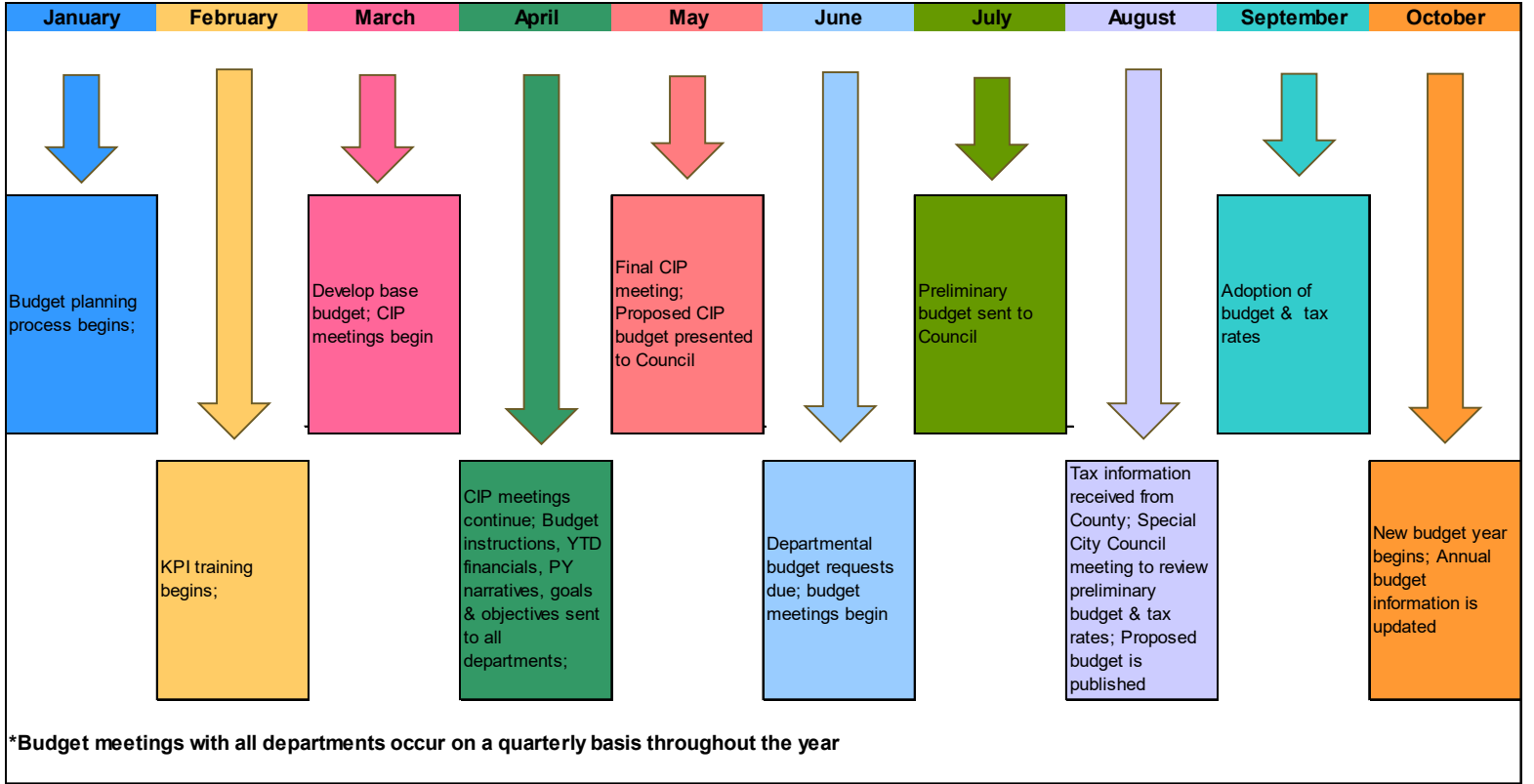
Additionally, the analyst assigned to Public Works/Utilities will assist with the CIP budget process.

City Vision Elements - Reputation/Level of Service

Please see **Figures 2-5** for metrics related to the number of purchase orders issued, the number of invoices processed, and the comparison to budget for the General Fund, the Utility Fund and CIP.

Budget Process Timeline

Figure 1

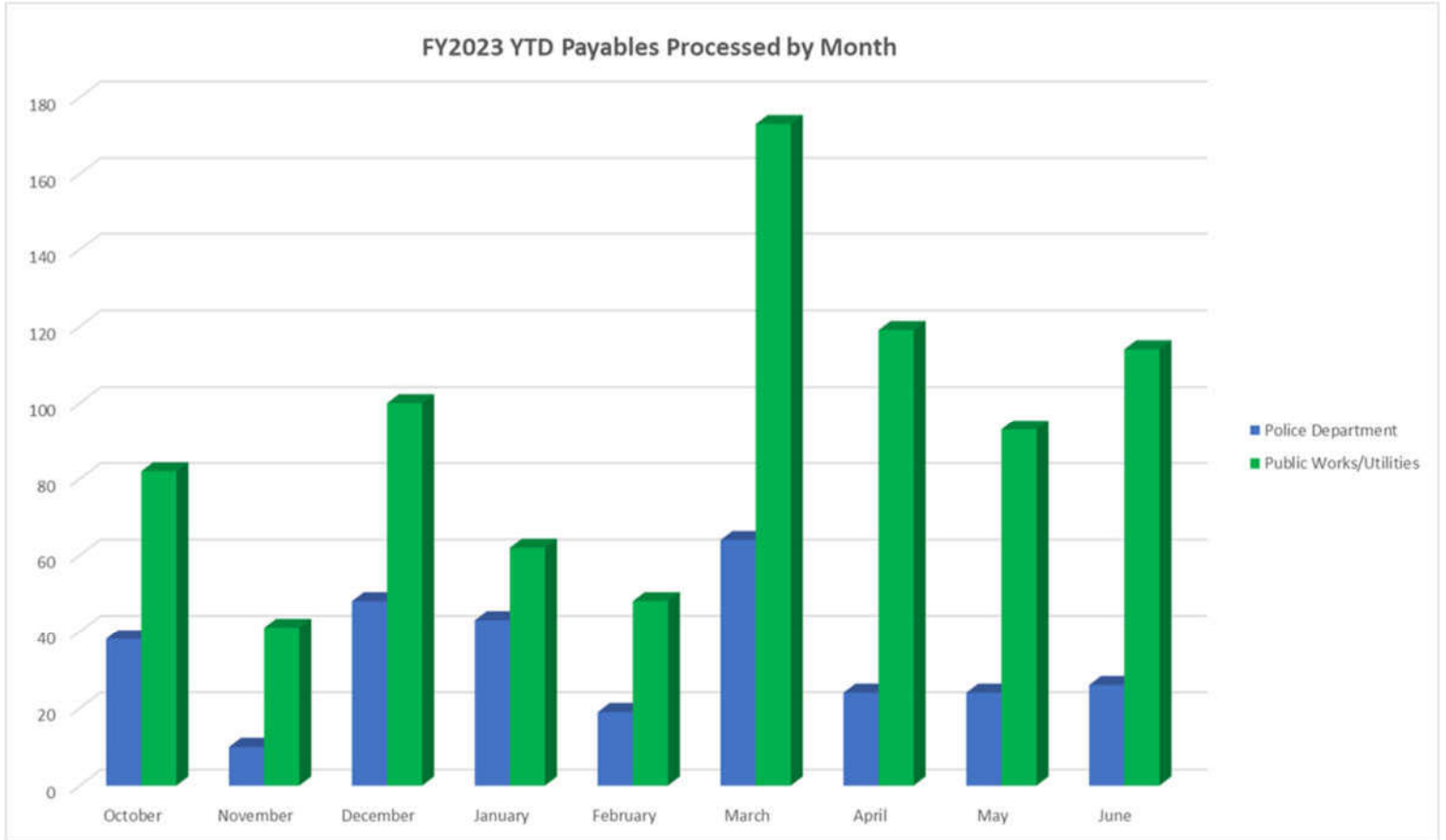


FY2023 YTD Payables Percentages

The Police Department attributed to **13.4%** of the payables processed.

The Public Works/Utilities Department attributed to **37.7%** of the payables processed.

Figure 2



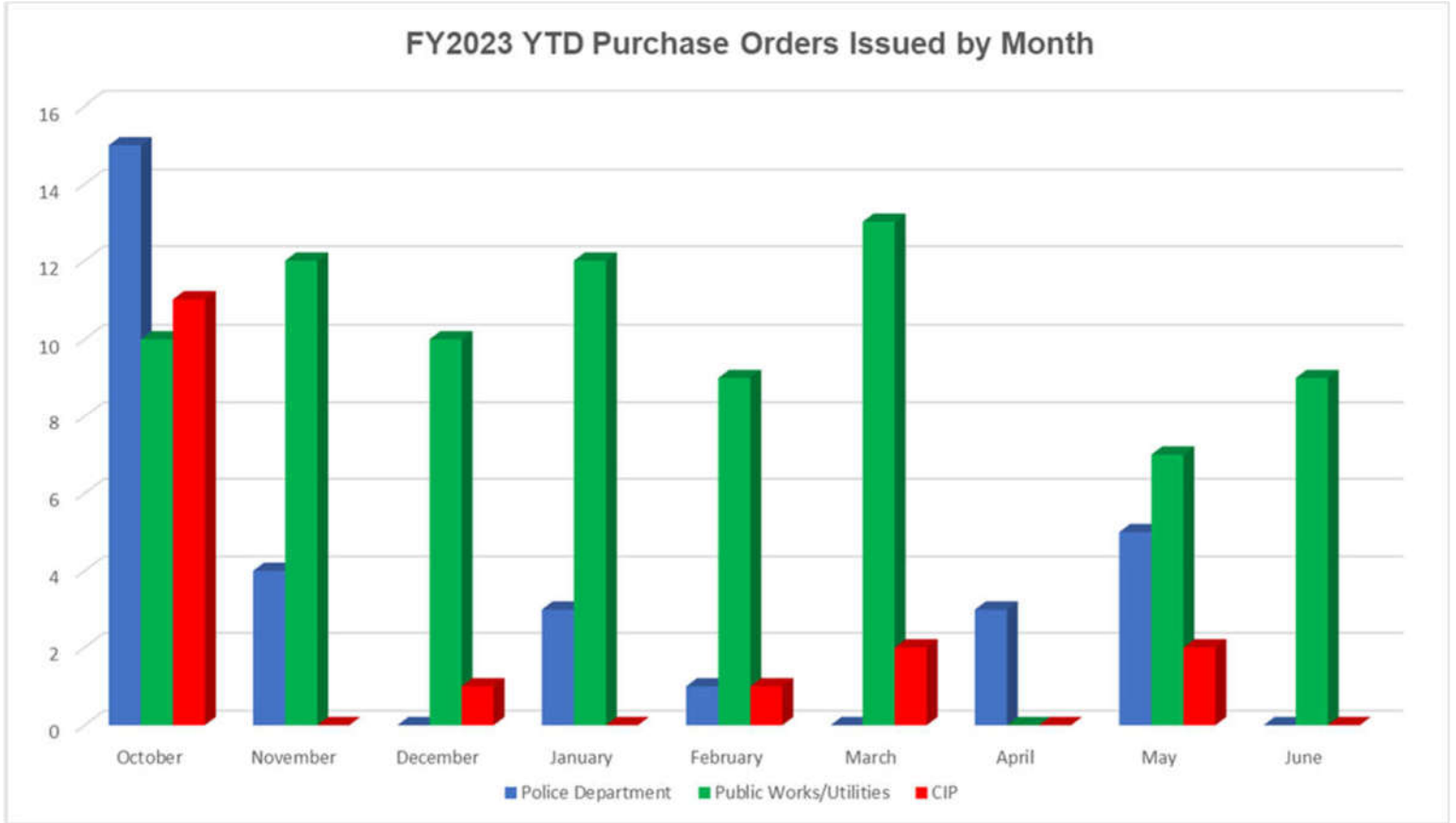
FY2023 Purchase Orders Percentages

The Police Department attributed to **17.1%** of the purchase orders issued.

The Public Works Department attributed to **45.3%** of the purchase orders issued.

The CIP Fund attributed to **9.4%** of the purchase orders issued.

Figure 3



General Fund Budget Comparison Percentages

FY2022

The Police Department's budget was **\$3,617,756** or **28.8%** the total budget.

The Public Works budget was **\$2,277,265** or **18.1%** of the total budget.

FY2023

The Police Department's budget was **\$4,122,495** or **28.8%** of the total budget.

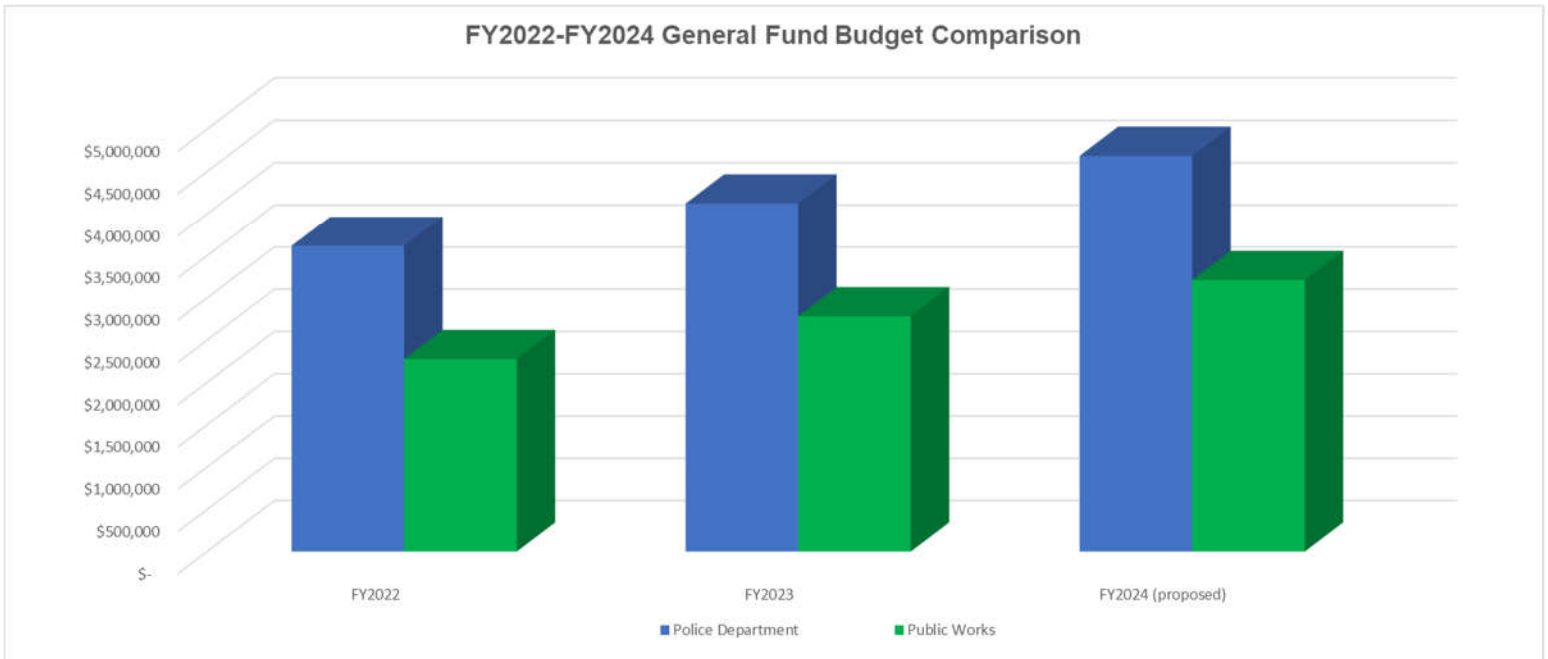
The Public Works budget was **\$2,782,051** or **19.5%** of the total budget.

FY2024

The Police Department's budget is **\$4,684,541** or **24.1%** of the total proposed budget.

The Public Works budget is **\$3,210,404** or **16.5%** of the total proposed budget.

Figure 4



Utilities/CIP Budget Comparison Percentages

FY2022

The Utilities Fund was **\$9,268,385** or **16.0%** of the total budget.

The CIP Fund 300 budget is **\$13,531,000** or **23.4%** of the total budget.

The CIP Fund 501/551 budget was **\$15,698,230** or **27.1%** of the total budget.

FY2023

The Utilities Fund was **\$13,228,836** or **16.5%** of the total budget.

The CIP Fund 300 budget is **\$7,595,000** or **9.5%** of the total budget.

The CIP Fund 501/551 budget was **\$35,064,464** or **43.8%** of the total budget.

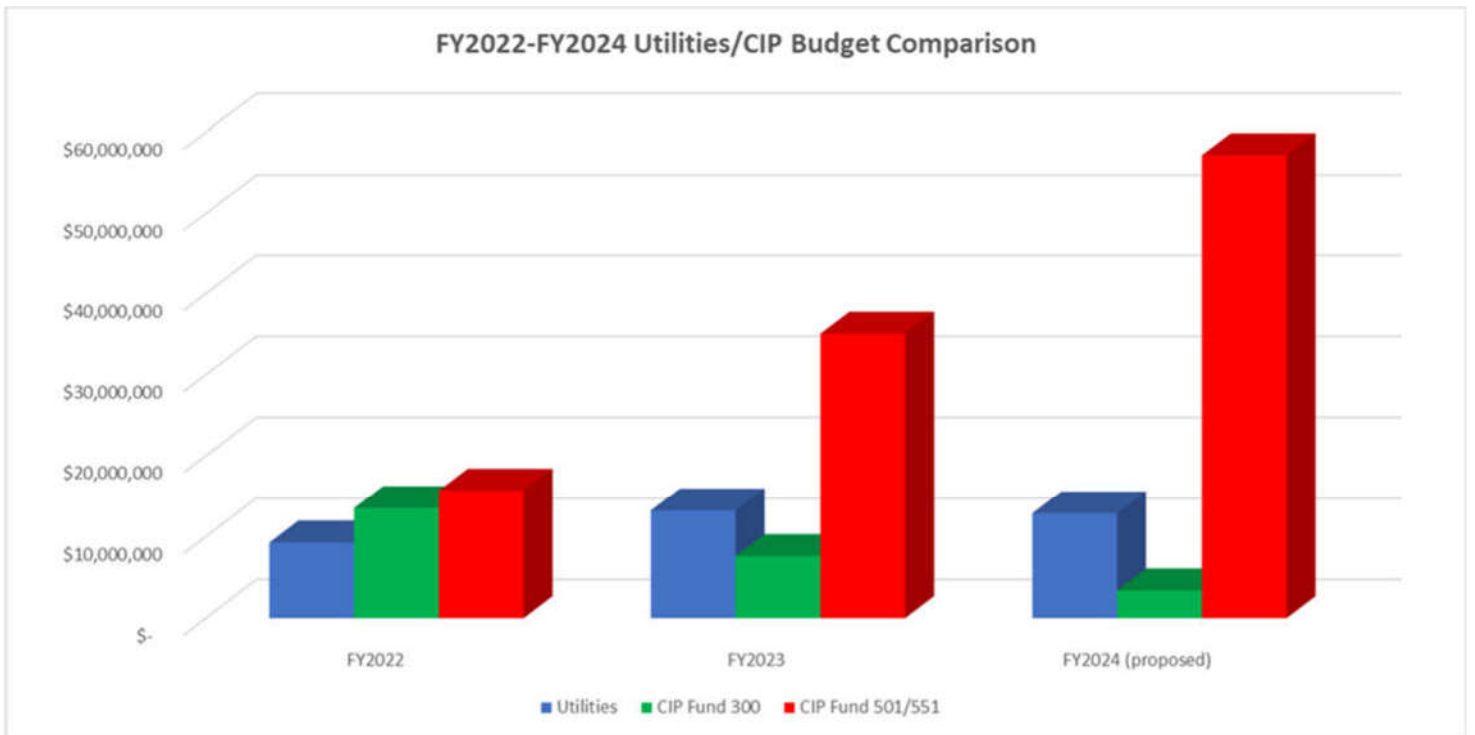
FY2024

The Utilities Fund is **\$12,804,249** or **12.4%** of the total proposed budget.

The CIP Fund 300 budget is **\$3,380,000** or **3.3%** of the total proposed budget.

The CIP Fund 501/551 budget is **\$57,199,785** or **55.4%** of the total proposed budget.

Figure 5





Police Department - Personnel Request

6 Officers

2 Lieutenants (one is a reclass)

CATEGORIES	OBJECTIVES	MEASURES	INITIATIVES
Response Time	Reduce response time by 20%.	Utilize computer-aided dispatch (CAD) to calculate response time.	Add patrol officers to each shift and develop patrol strategies to implement staff in areas where call volumes are higher.
Crime Rate	Maintain or reduce the overall crime rate with focus on the minimization of property crimes.	Utilize RMS program and crime analysis methods to calculate crime statistics.	Allocate patrol resources in problematic areas by increasing officer visibility with additional patrol officers.
	Reinforce department mission standards by maintaining a safe community for citizens.	Review State rankings based on safest city findings.	Maintain top 10 "safest city" ranking list based on property and person crimes.
Area of Responsibility	Decrease patrol officer area of responsibility.	Calculate number of officers per shift per square mile.	Add patrol officer(s) to each shift to increase visibility by decreasing area of responsibility.
Staffing	Consistently maintain staffing numbers to meet the policing needs of the community.	Add one additional officer to each shift. The current minimal operating staff per shift is 2 patrol officers and 1 supervisor throughout the city.	By adding an officer to each shift, it provides a redundancy to shifts, which increases officer safety and allows the department to effectively meet the needs of the community.
	Maintain and increase our community outreach programs without utilizing patrol resources.	Annually host the following community outreach programs: radKIDS, Back to School with a Cop, Christmas with a Cop. Quarterly host the following community outreach programs: Coffee with a Cop, Citizen's Police Academy. Host monthly, and/or as interest dictates, the following community outreach programs: Rookie Responders. Attend neighborhood HOA meeting as scheduled. Add an annual walk event that focuses on motivating the senior citizen population to be more physically active.	Assign staff to specifically address and focus on community outreach events.
	Increase redundancy on priority calls to maximize officer safety.	Automatic dispatch of two units to any priority calls.	Establish a matrix for when multiple officers would be dispatched to specific types of calls and communicate this department expectation with staff and FBCSO dispatch.
	Maintain all State mandated training per officer.	Ensure officers meet or exceed TCOLE training standards every two years as required. (Currently 40 hours, moving to 56 hours Sept. 1, 2023)	Allow for individual and department training that has otherwise been denied or canceled.

KEY PERFORMANCE INDICATORS (POLICE OFFICERS)

CATEGORIES	OBJECTIVES	MEASURES	INITIATIVES
Span of Control	Increase divisional accountability by decreasing supervisory span of control.	Direct report of 4 patrol sergeants, one traffic officer. Direct report of 2 detectives and 1 administrative assistant. Span of control for direct reports is 1:7. This ratio is based department needs and many factors ranging from an organizational culture to the nature of the work being performed.	Add the rank of lieutenant to increase accountability, manage needs, and closely oversee the day-to-day operation within the division(s).
Quality Control	Maintain efficiency, consistency, and accuracy in the overall work product specific to the division.	Review departmental reports, data, and information in the RMS, Brazos Tech, and Axon.	Create divisional monthly reports on internal and external activities.
Resource Allocation	Allocate necessary resources for effective crime resolution.	Review all crime reports and crime trends by reviewing departmental reports, data, and information using the department's RMS, Brazos Tech, and LPR system.	Create a plan of action based on crime analysis data gathered from department resources to address projected criminal activity.
Crime Resolution	Assign reports based on significance and priority for investigative purposes.	Implement a numerical solvability factor system to assist in the investigation of crimes.	Accurately assign cases with probability factors.

KEY PERFORMANCE INDICATORS (LIEUTENANTS)



INFORMATION TECHNOLOGY - Help Desk Support Specialist I

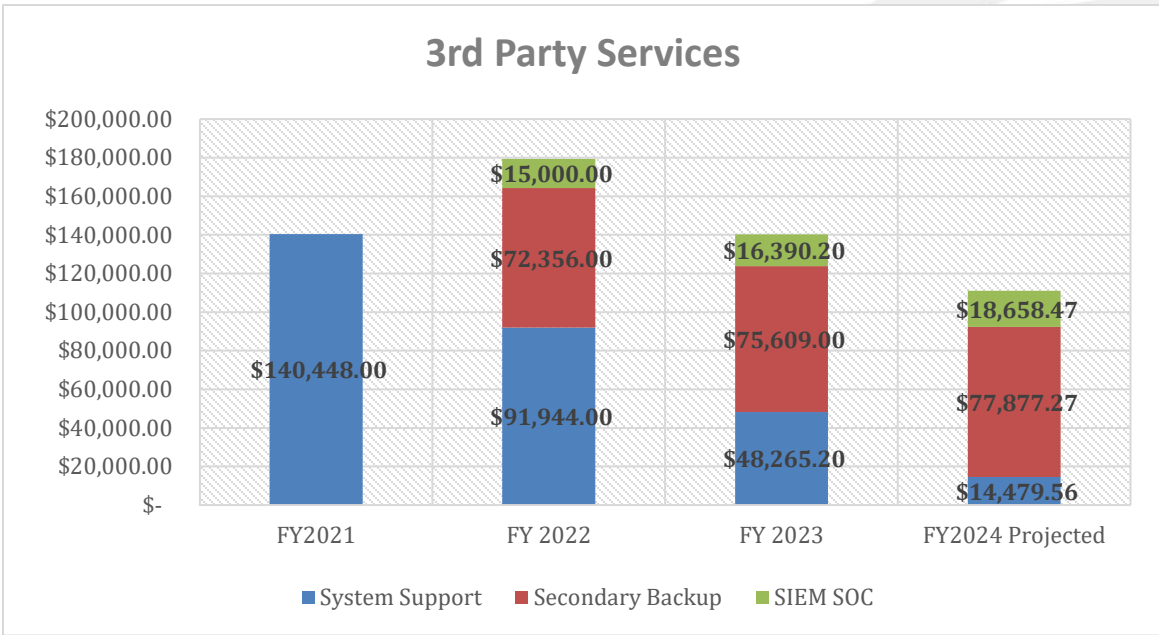
Position – Help Desk Support Specialist I:

In recent years, Fulshear has undergone significant growth and transformations. Over the course of four years, the IT Department has experienced a remarkable evolution. Initially, the department relied solely on external sources for IT support, lacking in-house personnel. However, efforts were made to nurture and expand the department, resulting in the addition of one dedicated staff member. Presently, the IT Department is composed of two individuals who jointly manage the responsibility of maintaining all systems, including a hyper-converged environment, switches, access points, security measures, IT projects, daily tickets, and many more devices for the entire city staff.

In order to optimize the resolution of tickets and enhance customer service for our staff members, we recognize the need for a dedicated Help Desk Support Specialist. By introducing this role, the rest of the team can redirect their efforts towards other critical areas such as cyber security, infrastructure maintenance, policy enhancements, and minimizing after-hour work commitments. Currently, these tasks are divided among our internal staff, with certain infrastructure maintenance tasks outsourced to our third-party vendor, Layer 3.

By implementing a Help Desk Support Specialist, we anticipate a reduction of approximately 25-30% in our expenditure on third-party services compared to the contracted amount. This addition will also empower the IT Director and Systems Administrator to focus on their other responsibilities, including providing team leadership and support.

Help Desk Support Specialist I			
Goal	Objective	Benefits	Vision Elements
Automation Certain lower-level Tickets	<ul style="list-style-type: none"> - Integrate Single-Sign on - Self-Password Reset 	This will allow Employees to resolve password resets easily.	Reputation / Level of Service
Reduce the Number of Lower-Level Tickets done by the Director and Systems Administrator	<ul style="list-style-type: none"> - Assign Service tickets to appropriate staff. - Dedicated staff to manage tickets. 	This efficient allocation of resources ensures that customer needs are met promptly, optimizing the team's productivity and improving customer satisfaction.	Reputation / Level of Service



*SIEM SOC (Security Incident and Event Management Platform and Security Operations Center)

Figure 1.1 3rd Party Contractual Services

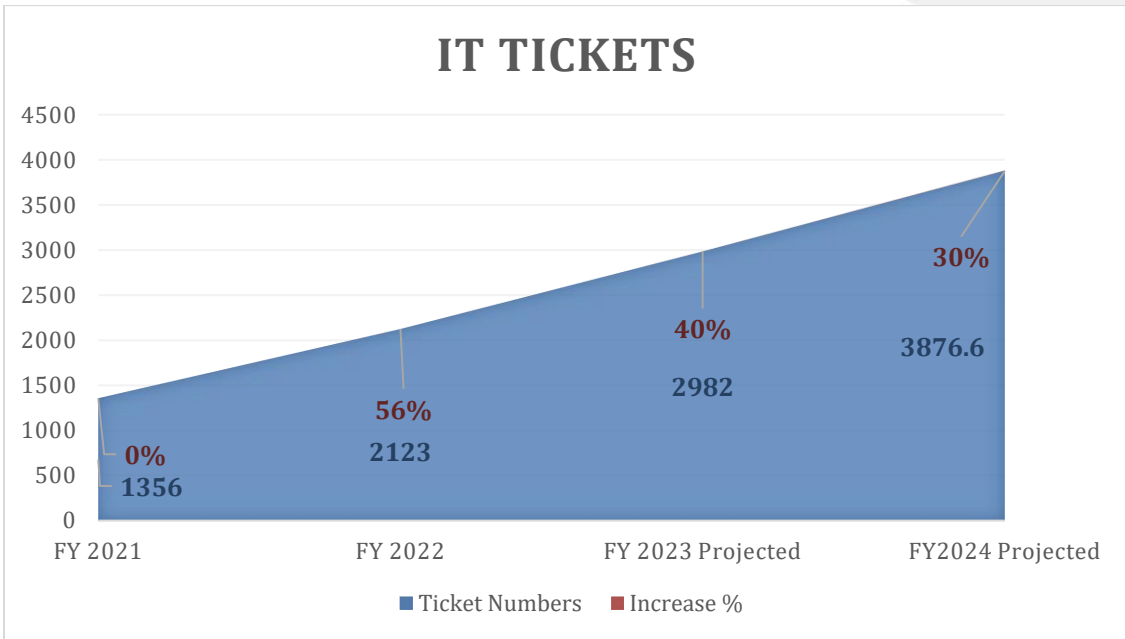


Figure 1.2 Number of Support Tickets Annually

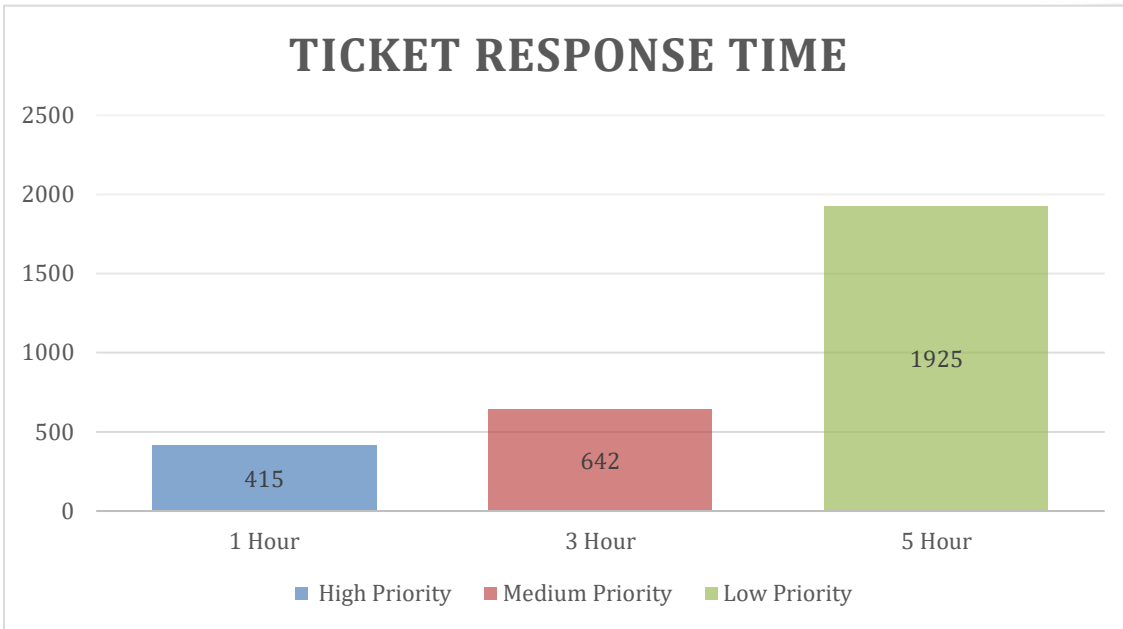


Figure 1.3 Ticket Priority and Response Time

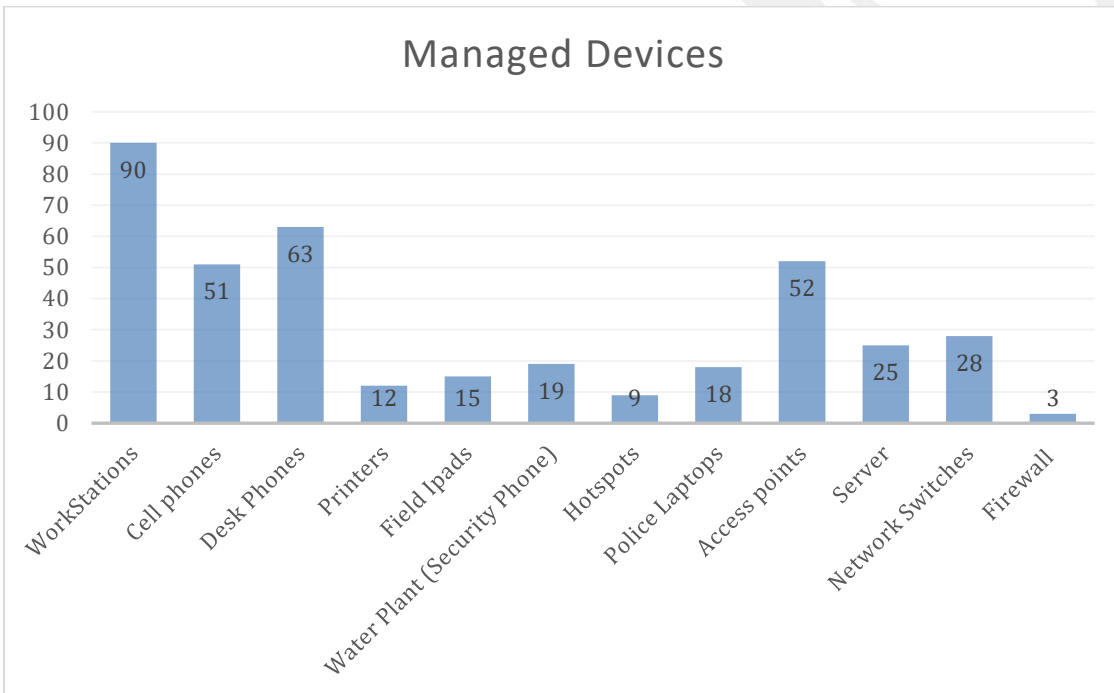


Figure 1.4 Managed Devices



PLANNING DEPARTMENT

Administrative Assistant

July 18, 2023

Key Performance Indicators for the Planning Department as it relates to the Administrative Assistant II

The Planning Department plays an integral role in the City of Fulshear's success and sustainability through the responsible, safe, and high quality development as well as contributing to City's revenue stream. As Fulshear continues to grow at an exceptional rate it is becoming clear that the Department needs additional staff. The Planning Department is proposing the addition of an Administrative Assistant II to help facilitate the smooth functioning of the Department, especially in the areas of permit processing, plan review record keeping, administrative tasks associated with inspections/health/code, and small projects aimed at increased quality and efficiency.

Two key performance indicators (KPI's) have been identified for the Planning Department and metrics have been established to justify the need for this new position. This individual will share in the responsibility of ensuring that the KPI's for the Planning Department are met and will be an additional asset capable of creating more efficient workflows and processes.

The First KPI for the Planning Department is to expedite the permitting process and associated plan reviews.

Vision Element: Reputation/Level of Service

Over the last four years, Fulshear has experienced exponential growth which translates into an enormous increase in permits and plan reviews. During these four years the Planning Department has maintained two Customer Service Representatives (CSR) as well as two Plans Examiners who are solely focused on Planning workflows and processes. Beginning in the fiscal year of 2023 the CSR's have received crosstraining in Court and Public Works processes which translates into a 40% decrease in time dedicated to the Planning Department as can be seen in Figure 1.

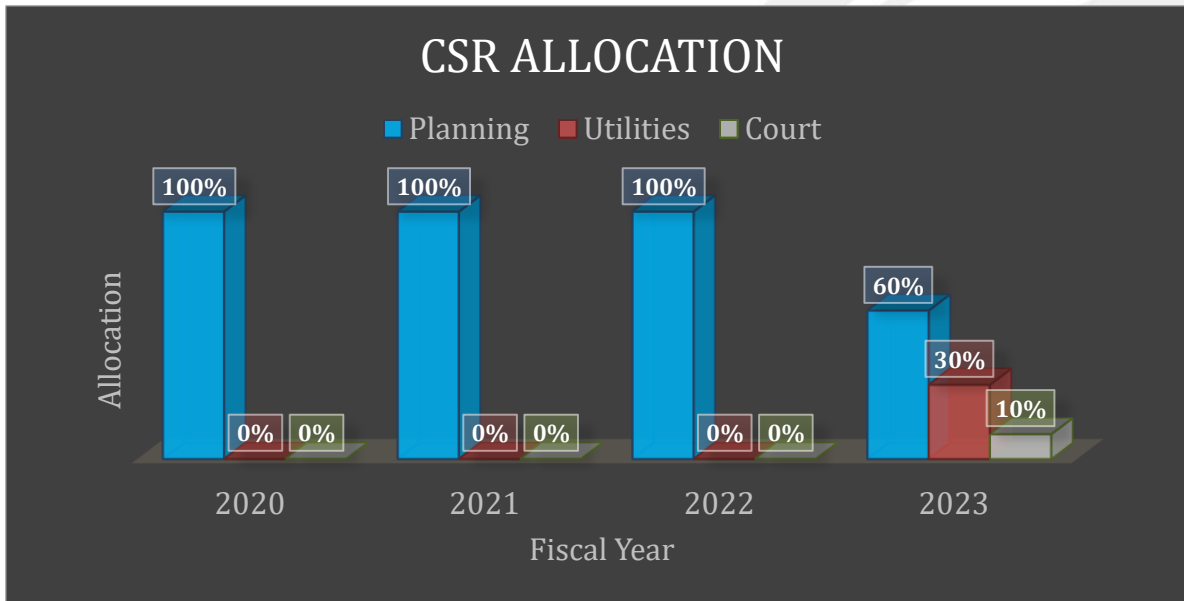


Figure 1: Total Allocation of the Customer Service Representatives in the Planning Department

As can be seen in Figure 2 and Figure 3, there has been a sharp decrease in permits issued as well as plans reviewed in the fiscal year of 2023 from the last fiscal year. However, due to the 40% decrease in the CSR's available time for planning, the decline in permit processing hasn't been fully realized.

In addition to assisting the CSR's, an Administrative Assistant would also be tasked with assisting the Plans Examiners with record keeping, notices, questions, complaints, and addressing. This would allow the Plans Examiners to focus on reviewing plans, which in turn could lead to an increase in turn-around time. In order to ensure efficiency within the Department and even expedite the issuance of permits and the review of plans it is necessary to obtain the additional help through the hiring of the Administrative Assistant II.

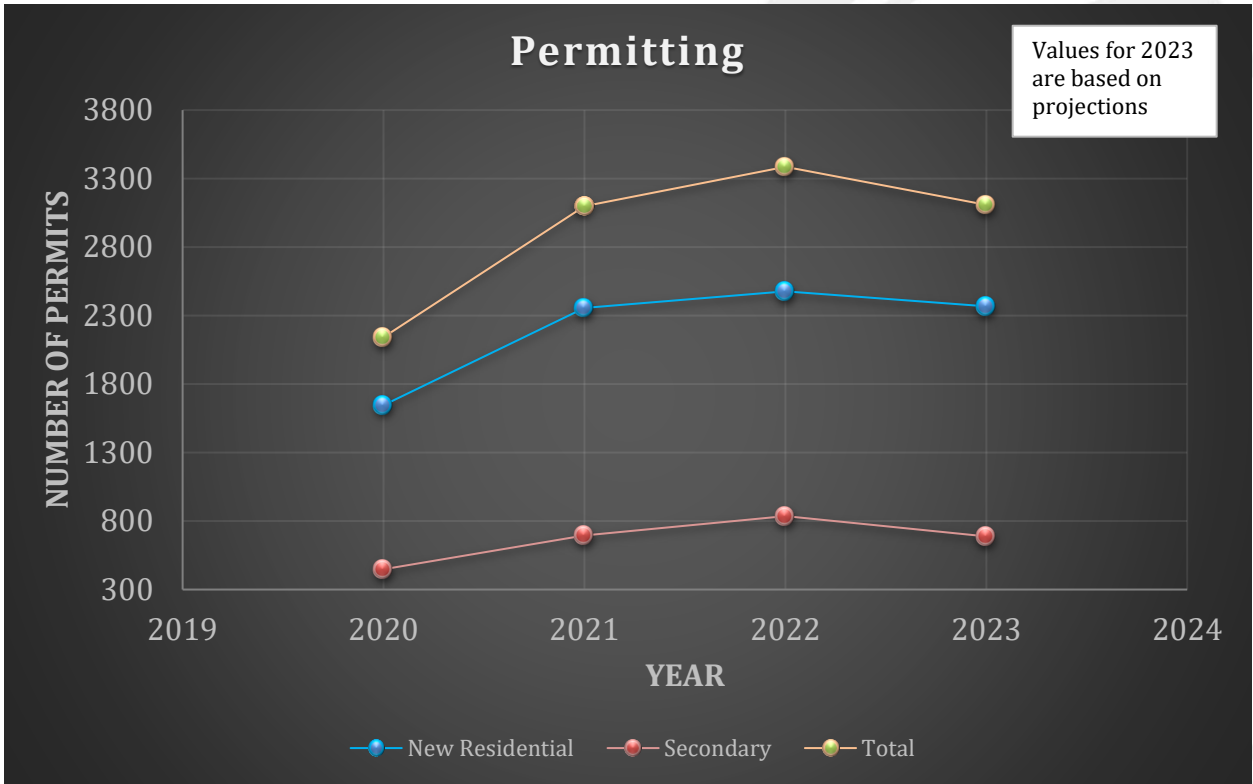


Figure 2: The number of various permits throughout a 4 year period beginning in the fiscal year of 2020 and ending in the fiscal year of 2023



Figure 3: The number of various plan reviews that occurred throughout a 4 year period beginning in the fiscal year of 2020 and ending the Fiscal year of 2023

The second KPI for the Planning Department is to explore and implement projects associated with elevating the quality of the Department and its processes.

Vision Elements: Reputation/Level of Service, Community Development

It is the commitment of the Planning Department to continuously strive for better operations that benefit the City government and the citizens that we serve. To accomplish this it is necessary to explore and implement new projects that will increase the contribution of the Department and improve its processes and workflows. The Administrative Assistant would be the individual responsible for identifying these opportunities, working with the appropriate staff to implement them within the Department. A few examples of such projects would be implementing online permitting and mobile inspections.

Similar to the amount of permits issued and plans reviewed, the inspection counts have experienced a rollercoaster ride in the last four fiscal years. However, inspection counts have deviated from the trend experienced by the number of permits issued and plans reviewed in the current fiscal year as shown in Figure 4.



Figure 4: Annual inspection counts over the last four fiscal years beginning in the fiscal year of 2020 and ending in the fiscal year of 2023.

In the last few years an individual building inspector was conducting well over 100 inspections per day. Currently the inspectors are completing approximately 80 inspections per day on average. While there appears to be a decline in daily workload, Figure 4 clearly shows that inspections have plateaued in 2023 compared

to the previous year rather than declining rapidly. The discrepancies that exist between the daily inspection counts and the annual counts exist for multiple reason; types of inspections, fluctuations in the daily workload, and weather are a few of the more influential determinants for the number of inspections daily versus annually.

One of the tasks of the Administrative Assistant II would be to assist in actualizing the Comprehensive Plan as well as other plans and goals of the City.

One of many examples of these projects is the creation of a more efficient inspection process would be to implement a mobile inspection system as well as online permitting. These systems would be an integral component to streamlining the process. The Administrative Assistant II would share some of the responsibility of working with IT to get these processes online. Once the systems have been established this individual would help to process online permits in addition to inspections. This would allow the inspectors to spend more of their time in the field doing the actual inspections rather than in the office impeded by administrative duties.

Additionally part of the streamlining of the inspection process would require the Administrative Assistant to share the responsibility of sending gas turn ons (GTO's) and meters to CenterPoint.

Summary

In summary, the Administrative Assistant's primary function is to add support to every group within the Planning Department. They will be responsible in completing the administrative tasks that if not done efficiently can delay permitting, plan review, and inspections. Responsibilities would include processing and inputting permit applications, maintaining logs associated with platting and plan reviews, logging and maintaining organized files for health and code enforcement, the scheduling and coordinating of pre-development meetings, and the scheduling and filing of inspections. While assisting the Planning Department team members with the current workflows, the Administrative Assistant will also be exploring and implementing new and creative solutions to reach a higher level of efficiency for the various processes involved in Planning, such as building/code/health inspections, plan reviews, and online permitting processes.



Public Works - Personnel Request

Position - Project Manager:

The CIP has a variety of projects planned that are necessary to provide the infrastructure needed in the community. The Project Manager (PM) would be a dedicated team member overseeing several of the projects monitoring the schedule and working with the engineers and contractors to provide necessary reviews, approvals, and feedback throughout the project. The CIP has over twenty projects in FY23, of which approximately 50% are scheduled to be in construction by the end of 2023 with an additional twenty projects planned for in FY24-27 and more anticipated as the City continues to grow and develop. Currently, these projects are managed by the City Engineer, Assistant Director of Public Works and the Project Coordinator with each project having contract services within the Professional Service Agreements (design contacts) for construction management. The request for a PM will help improve the efficiency of project management and schedule stability, reduce approximately 25-50% of construction management contract services, as well as allow the City Engineer and Assistant Director of Public Works the ability to focus on other duties and provide team leadership and support.

<i>Project Manager</i>			
Objectives	Goals	Benefits	Vision Elements
Improve project management efficiency and schedule stability while providing the necessary infrastructure to the community	<ul style="list-style-type: none"> - Create project priority scheduling - Maintain project schedule - Complete 7 projects in FY24 	Proactively scheduling to provide the necessary infrastructure to the community	Reputation/Level of Service Infrastructure Quality of Life
Based on skill set, reduce the number of projects managed by the City Engineer and Assistant Director of Public Works	<ul style="list-style-type: none"> - Redistribute the project work load - Assign projects to staff appropriately 	Allowing management to lead and develop their team members as well as assist in ensuring staff have a work life balance	Reputation/Level of Service Infrastructure



Public Works - Software Request

Project Management Software:

The City’s project management software is utilized to manage the design and construction of City projects. Managing City projects requires a constant coordinated effort between the City, its architects and engineers, contractors, vendors, and external stakeholders. The software allows for the coordination efforts, reviewing project submittals, request for information (RFIs), and submitting/approving pay estimates to name a few. The volume of information that is disseminated necessitates a software platform and workflow capable of providing efficiency and automation throughout the project lifecycle.

<i>Project Management Software</i>			
Objectives	Goals	Benefits	Vision Elements
Improve project management efficiency while providing the necessary infrastructure to the community	<ul style="list-style-type: none"> - Implement a new software to manage projects effectively - Improve project management flow 	Providing a location for RFI's, reviewing submittals, submitting pay estimates for reviewing, etc.	Reputation/Level of Service Infrastructure



Public Works - Personnel Request

Position - Assistant City Engineer (ACE): Please see attached Key Performance Indicator matrix.



Assistant City Engineer (Professional Engineer)

Item	Objective/M Measurement	Goal(s)	Benefit	City Vision Elements
Plan Review	<p>Plan Reviews on average take 2 hrs and this fiscal year we are on pace for 220 plan review for approximately 400 hours of review time. Due to my current work load the majority of plan review occur after normal working hours to meet shot clock or DA goals.</p> <p>In previous fiscal years we have budgeted \$90,000 for third party plan and plat reviews. Rate is \$160/hour</p>	<p>ACE will assume primary plan review function.</p>	<p>Will reduce or eliminate need for after hour review time. Will provide for back-up and/or succession planning.</p> <p>Ultimately eliminate the need for third party review contracts reducing budget by \$90,000.</p>	<p>Level of Service, Economic Development, Community Development, and Infrastructure</p>
Plat Review	<p>Plat Reviews on average take 1 hr and we are on pace for 125 plats this fiscal year. Due to my current work load the majority of plat reviews occur during weekend hours to meet P&Z meeting deadlines.</p> <p>In previous fiscal years we have budgeted \$90,000 for third party plan and plat reviews. Rate is \$160/hour</p>	<p>ACE will assume primary plat review function and be an alternate representative from Engineering at the Planning and Zoning meetings.</p>	<p>Will reduce or eliminate need for after hour review time. Will provide for back-up and/or succession planning.</p> <p>Ultimately eliminate the need for third party review contracts reducing budget by \$90,000</p>	<p>Level of Service, Economic Development, Community Development, and Infrastructure</p>
Project Engineering Management	<p>In FY24 we are projecting that 11 major City infrastructure projects will be in construction. These projects will require engineering oversight on a weekly basis with potentially 1 hours a week per project for a total of 11 hours. The established industry standard is to contract with the design firm for engineering services during construction if staff is not available. Assumed rate of \$200 per hour.</p>	<p>ACE will split time with City Engineer for Project Engineering Management.</p>	<p>Will reduce or eliminate need for on site Engineering Management by third party firm. Eliminating the need for approximately \$17,600/per month (11 projects) in potential engineering services contracts.</p>	<p>Level of Service, Economic Development, Community Development, and Infrastructure</p>
Policy Development	<p>The City currently needs to establish or update engineering policies and standards.</p>	<p>ACE will assist in establishing these policies and with other items listed above allow City Engineer to focus on completing these tasks. These standards consist of Construction Standard Drawings, Public Infrastructure Design Manual, Qualified Products List, Neighborhood Traffic Policy, Sidewalk Policy, Etc.</p>	<p>Will set standards and policies for construction, traffic, sidewalks, etc. These will make decision making and responses to public and developers consistent and more time efficient.</p>	<p>Level of Service, Economic Development, Community Development, and Infrastructure</p>



Utilities - Personnel Request

Position - Utilities Maintenance Technician II (UMTII)

The new UMT II will help facilitate the work order process for Utilities. This individual will be responsible for assigning work orders daily and will maintain the new meter tracking spreadsheet. These two (2) tasks are currently done by the Utility Services Supervisor, thus saving her 8 hours a week (which is typically done after hours), allowing her to focus more on customer service, training of staff, and billing concerns. It would also alleviate the need for the Utility Service Supervisor from having to work after hours, allowing her to focus on a better work life balance. We currently average around 477 work orders a month, around 70 of those are new meter installs for residential, irrigation and commercial. The new UMT II would assist with the current load of work orders, would allow all 3 technicians to be more efficient and clear more work orders. The new UMT II will also assist with meter reading. Currently we have around 1,200 meters that have to be manually read. Currently our UMT II and UMT I with the assistance of Inframark staff handle these manual reads each month. With the addition of the new UMT II, we would no longer need to use Inframark. This would result in a savings of about \$2100 a month.

One of the major benefits to this new position will see the new UMT II be responsible for oversight of the current AMI project, approved by City Council approved late last year, ensuring timely completion. This individual will also take over the ordering of all new meters.

This position will align with the Vision elements of Reputation/Level of Service and Infrastructure.

Reduction in Utilities Service Supervisor Time Allocation

